

IN5540 - Privacy by Design

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Learning outcome

After completing this course, you will:

- have knowledge of basic legal privacy concepts and data protection regulations
- have knowledge of security and privacy enhancing technologies
- have knowledge of concepts of privacy by design and privacy impact assessment
- have knowledge of principles of architectural tactics for privacy and privacy patterns
- be able to map legal privacy principles to technical privacy concepts
- be able to relate security and privacy goals to mechanisms and technologies
- be able to apply privacy by design and perform privacy impact assessments
- be able to apply appropriate architectural tactics for privacy and privacy patterns

1 Lecture 1: Introduction lecture

1.1 Course Introduction

- What is privacy? Why privacy?
- Privacy issues in information technology
- Some examples of data breaches
- Case study: personal data extraction of popular apps

1.2 What is privacy?

Privacy is expressed in relationships to others.

1.2.1 History

- "Right to be left alone"
- Warren/Brandeis in 1890 in USA.
- Reaction to paparazzi intrusions in new media (press photography)

"Recent inventions and business methods call attention to the next step which must be taken for the protection of the person, and for securing to the individual what Judge Cooley calls the right "to be left alone" Instantaneous photographs and newspaper enterprise have invaded the sacred precincts of private and domestic life; and numerous mechanical devices threaten to make good the prediction that "what is whispered in the closet shall be proclaimed from the house-tops."

Warren/Brandeis, **The Right to Privacy**, 4 Harvard L.R. 193 (Dec. 15, 1890)

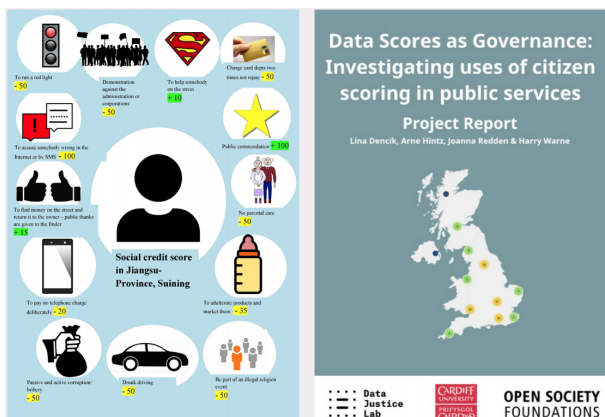


1.2.2 Declaration of Human Rights, 1948

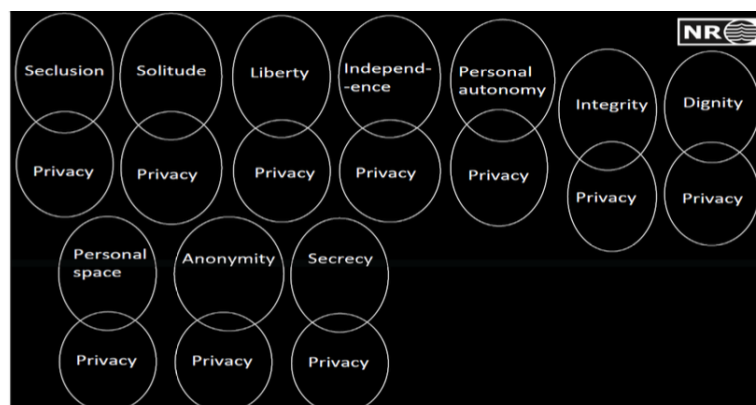
"No one shall be subjected to arbitrary interference with his **privacy**, family, home or **correspondence** nor to attacks upon his **honor** and **reputation**. Everyone has the right to the **protection** of the law **against such interference** or attacks." (Article 12, The Universal Declaration of Human Rights, 1948)

- **Fried (1968/1984)** Privacy is the control we have over information about ourselves.
- **Altman (1975)**boundary control mechanism for limiting information flows.... Primary (has control)...semi- public (moderate control) ...public (no control).
- **Posner (1978)** ...withholding and concealment of information... ..economic interest..... thought of as property that can be bought and sold.
- **Gavison (1980)** Privacy is limitation of others' access" to information about individuals. What constitute limited access is the three independent and irreducible elements: secrecy, anonymity, and solitude.
- **Schoeman (1984)** three categories: (i) privacy as a claim, entitlement, or right; (ii) privacy as a measure of control over information, intimacies, or access; and (iii) privacy as a state or condition of limited access to a person.

1.2.3 It's not just the businesses...

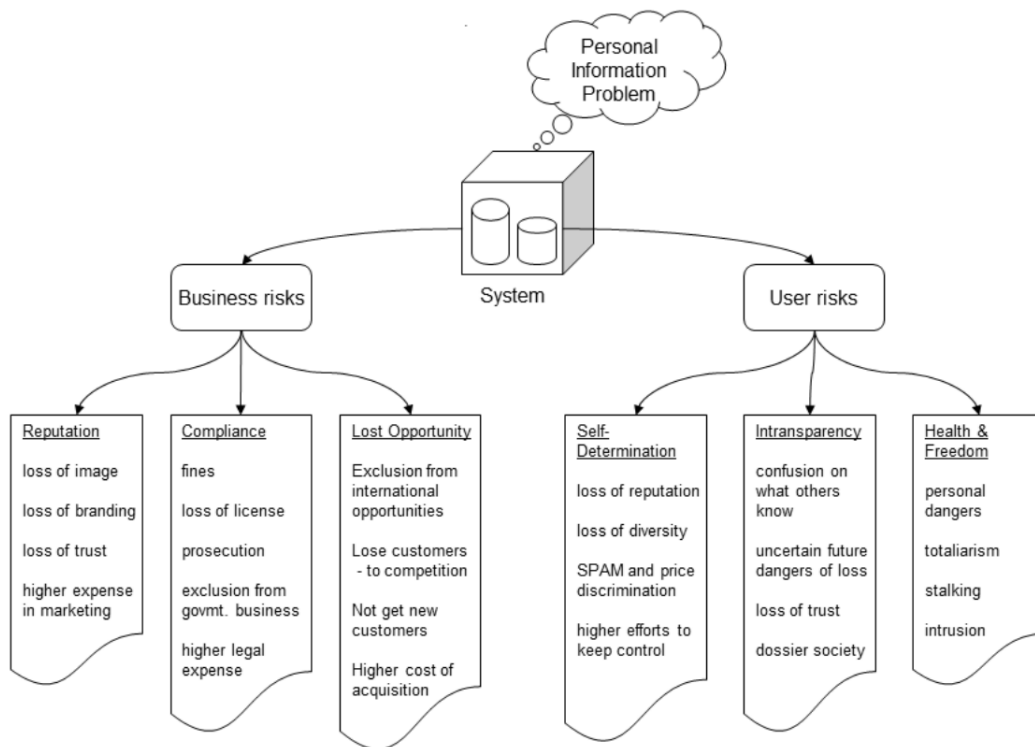


- Health scoring?
- Earning of pension points by conforming to dominant work ideology?
- School grades determine university access?
- Parental leave – when conforming to gender policy metrics?
- GPS-based road toll to control traffic patterns?



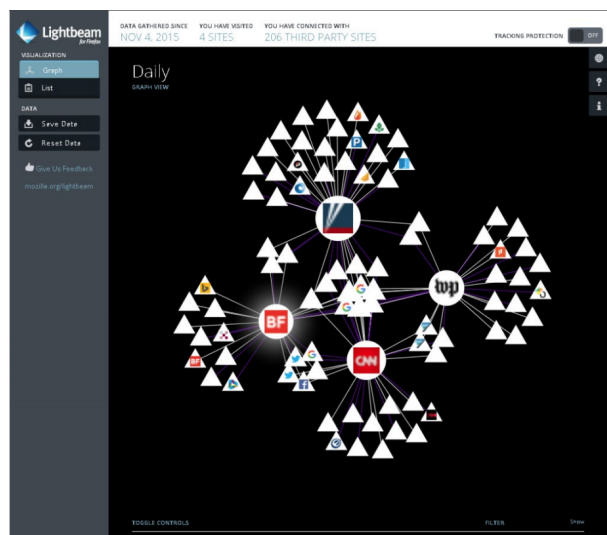
1.3 Privacy issues in information technology

1.3.1 Duality of privacy risks



1.3.2 3rd party tracking

A screenshot of **Lightbeam**, an add-on for Firefox that lets you see what third party sites you've connected to during your web browsing. After opening the frontpages of Fox News, BuzzFeed, CNN, and The Washington Post, we've been connected to 206 third party sites



On-line journals for exercise, diet

The Fitbit family motivates you to stay active, live better, and reach your goals.

Wireless Trackers • Aria™ Wi-Fi Smart Scale • Mobile Tools •

We'll help you achieve what you set out to do, by sharing a full picture of your progress over time.

SMART DAILY SECTIONS
CALORIES MOVED

WALK TO AND FROM WORK
+11,295

IN MY TARGET CALORIES ZONE!

Logged Activities

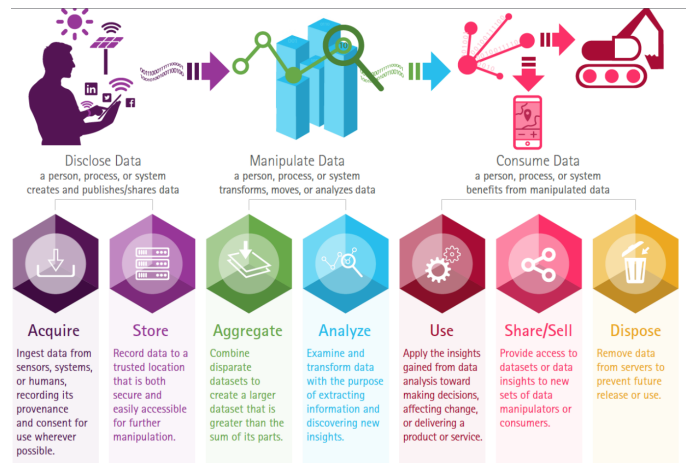
Tue, Feb 2

Activity	Distance	Duration	Cals	Fav
Aerobic step 6 - 8 inch step	N/A	45 minutes	355	★
Sexual Activity Passive, light effort, kissing, hugging	N/A	10 minutes	9	★
Sexual Activity Active, vigorous effort	N/A	15 minutes	21	★
Sitting quietly and watching television	N/A	1 hour	56	★
Total	N/A	2 hours 10 minutes	441	

Fitbit.com, July 2011:
Calorie & activity tracker database accidentally open for search engines. Includes registered sexual activity.

1.3.3 Data is the new oil ... what about the oil spills?

- Massive data collection, analysis and distribution capacity
- "Big Data" promises near-magic self learning, knowledge-discovering and artificially intelligent computers – if they just get fed enough information.
- Data leakage, data sabotage, espionage and poor data quality are serious threats
- Hard to revert a "data spill" once data has leaked, been stolen or published.
- Potential for personal compromise as well as a threat to IT product vendors – or endangering national security and sovereignty



1.3.4 ENISA PIA Impact Levels

The European Union Agency For Network and Information Security (ENISA) has published guidelines for privacy risk assessment for Small and Medium Enterprises that contain guidance on privacy impact assessment focused on individual data subjects in chapter 3 on page 19. There, four levels of privacy impact are defined:

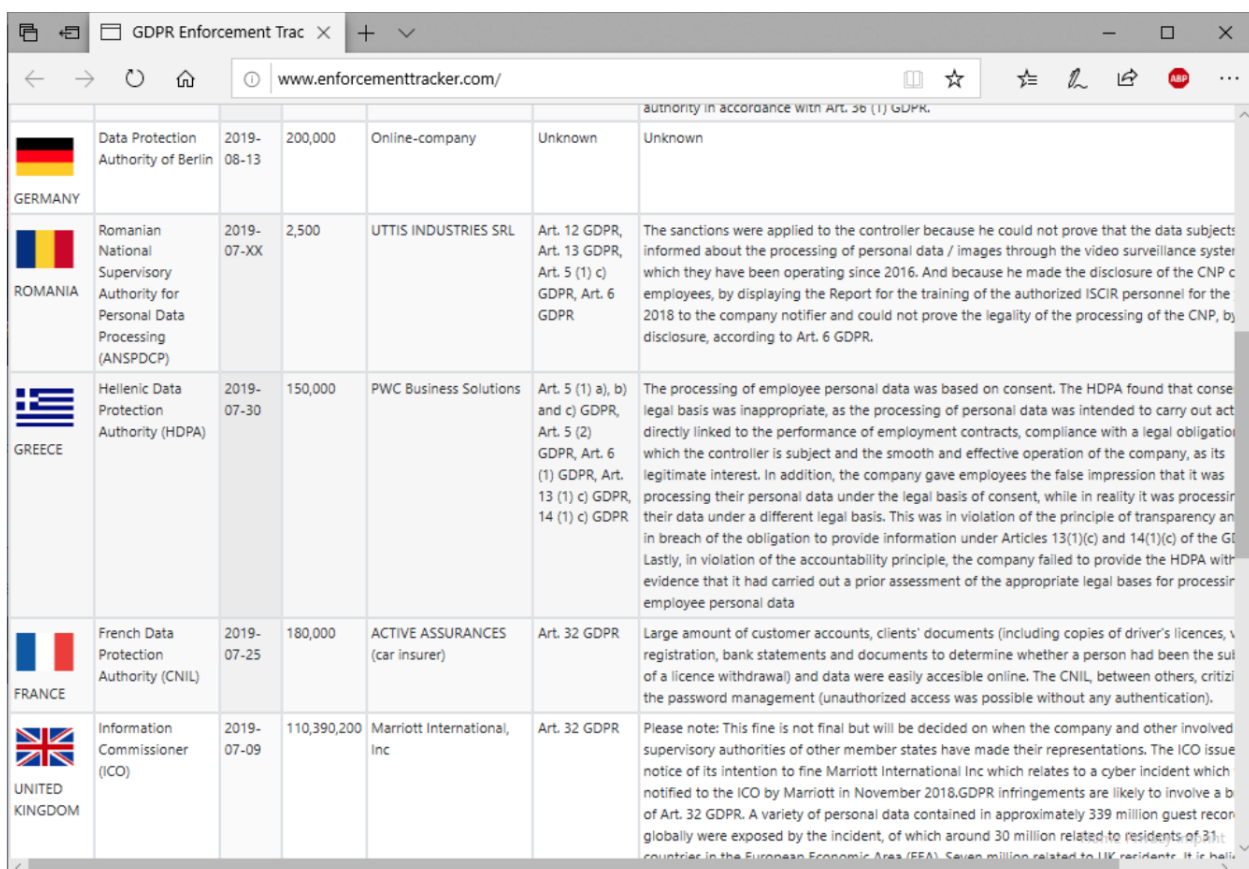
LEVEL OF IMPACT	DESCRIPTION
Low	Individuals may encounter a few minor inconveniences, which they will overcome without any problem (time spent re-entering information, annoyances, irritations, etc.).
Medium	Individuals may encounter significant inconveniences, which they will be able to overcome despite a few difficulties (extra costs, denial of access to business services, fear, lack of understanding, stress, minor physical ailments, etc.).
High	Individuals may encounter significant consequences, which they should be able to overcome albeit with serious difficulties (misappropriation of funds, blacklisting by financial institutions, property damage, loss of employment, subpoena, worsening of health, etc.).
Very high	Individuals which may encounter significant, or even irreversible consequences, which they may not overcome (inability to work, long-term psychological or physical ailments, death, etc.).

1.4 Data breaches

What happens? Who gets fined? What DO IT-systems with our data?

The World's Biggest Data Breaches

<http://www.informationisbeautiful.net/visualizations/worlds-biggest-data-breaches-hacks/>








						authority in accordance with Art. 36 (1) GDPR.
 GERMANY	Data Protection Authority of Berlin	2019-08-13	200,000	Online-company	Unknown	Unknown
 ROMANIA	Romanian National Supervisory Authority for Personal Data Processing (ANSPDCP)	2019-07-XX	2,500	UTTIS INDUSTRIES SRL	Art. 12 GDPR, Art. 13 GDPR, Art. 5 (1) c) GDPR, Art. 6 GDPR	The sanctions were applied to the controller because he could not prove that the data subjects informed about the processing of personal data / images through the video surveillance system which they have been operating since 2016. And because he made the disclosure of the CNP c employees, by displaying the Report for the training of the authorized ISCIR personnel for the 2018 to the company notifier and could not prove the legality of the processing of the CNP, by disclosure, according to Art. 6 GDPR.
 GREECE	Hellenic Data Protection Authority (HDDPA)	2019-07-30	150,000	PWC Business Solutions	Art. 5 (1) a), b) and c) GDPR, Art. 5 (2) GDPR, Art. 6 (1) GDPR, Art. 13 (1) c) GDPR, 14 (1) c) GDPR	The processing of employee personal data was based on consent. The HDDPA found that the legal basis was inappropriate, as the processing of personal data was intended to carry out an act directly linked to the performance of employment contracts, compliance with a legal obligation which the controller is subject to and the smooth and effective operation of the company, as its legitimate interest. In addition, the company gave employees the false impression that it was processing their personal data under the legal basis of consent, while in reality it was processing their data under a different legal basis. This was in violation of the principle of transparency and in breach of the obligation to provide information under Articles 13(1)(c) and 14(1)(c) of the GDPR. Lastly, in violation of the accountability principle, the company failed to provide the HDDPA with evidence that it had carried out a prior assessment of the appropriate legal bases for processing employee personal data.
 FRANCE	French Data Protection Authority (CNIL)	2019-07-25	180,000	ACTIVE ASSURANCES (car insurer)	Art. 32 GDPR	Large amount of customer accounts, clients' documents (including copies of driver's licences, vehicle registration, bank statements and documents to determine whether a person had been the subject of a licence withdrawal) and data were easily accessible online. The CNIL, between others, criticized the password management (unauthorized access was possible without any authentication).
 UNITED KINGDOM	Information Commissioner (ICO)	2019-07-09	110,390,200	Marriott International, Inc	Art. 32 GDPR	Please note: This fine is not final but will be decided on when the company and other involved supervisory authorities of other member states have made their representations. The ICO issued notice of its intention to fine Marriott International Inc which relates to a cyber incident which notified to the ICO by Marriott in November 2018. GDPR infringements are likely to involve a breach of Art. 32 GDPR. A variety of personal data contained in approximately 339 million guest records globally were exposed by the incident, of which around 30 million related to residents of 31 countries in the European Economic Area (EEA). Seven million related to UK residents. It is believed that the data was exposed to a third party.

Figure 1: <http://www.enforcementtracker.com/>

2 Lecture 2: Privacy / GDPR

2.1 How privacy is determining our lives

There are obvious "use cases" for privacy:

- Voting secrecy is a strong foundation for democracy.
- Protection against discrimination on grounds of political opinion, relationships, religion and philosophy.
- Enables personal freedom and independence in thinking and development

Access to - and control over - personal data does create power over individuals. Lets' explore this power relationship!

2.2 Fairness & privacy

2.2.1 Asymmetric cost



2.2.2 Asymmetric risk



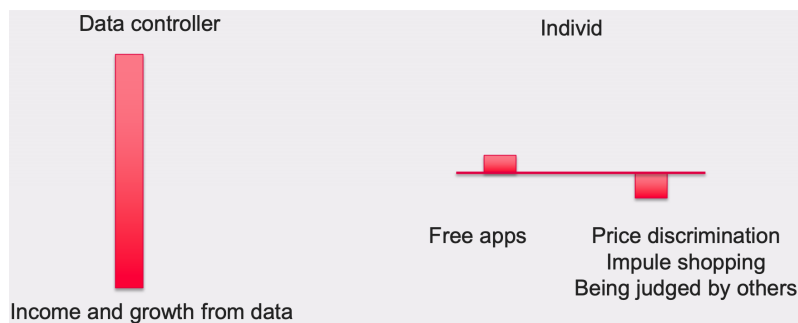
2.2.3 Asymmetric knowledge



2.2.4 Control and freedom

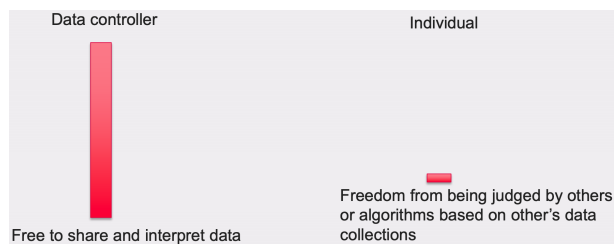


2.2.5 Asymmetric knowledge

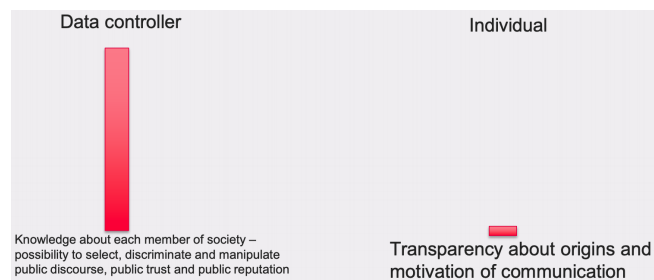


2.3 Society and privacy

2.3.1 Control and freedom



2.3.2 Attack on sovereignty



2.4 Privacy Principles

Trade agreements cover data exchange, too!

- Software gets traded or hosted across borders.
- Therefore: international agreements, laws and standards about personal data handling across borders.
- EU started harmonizing, resulting in first EU directive
- Updated with EU regulation GDPR (and soon will be enriched with EU e-Privacy regulation)
- Other regions in the world have other privacy regulation. Special rules apply for specific sectors such as health or finance.

Historically:

In EU/EFTA, GDPR gets "translated" into national laws, e.g. **Personvernsløven** in Norway.

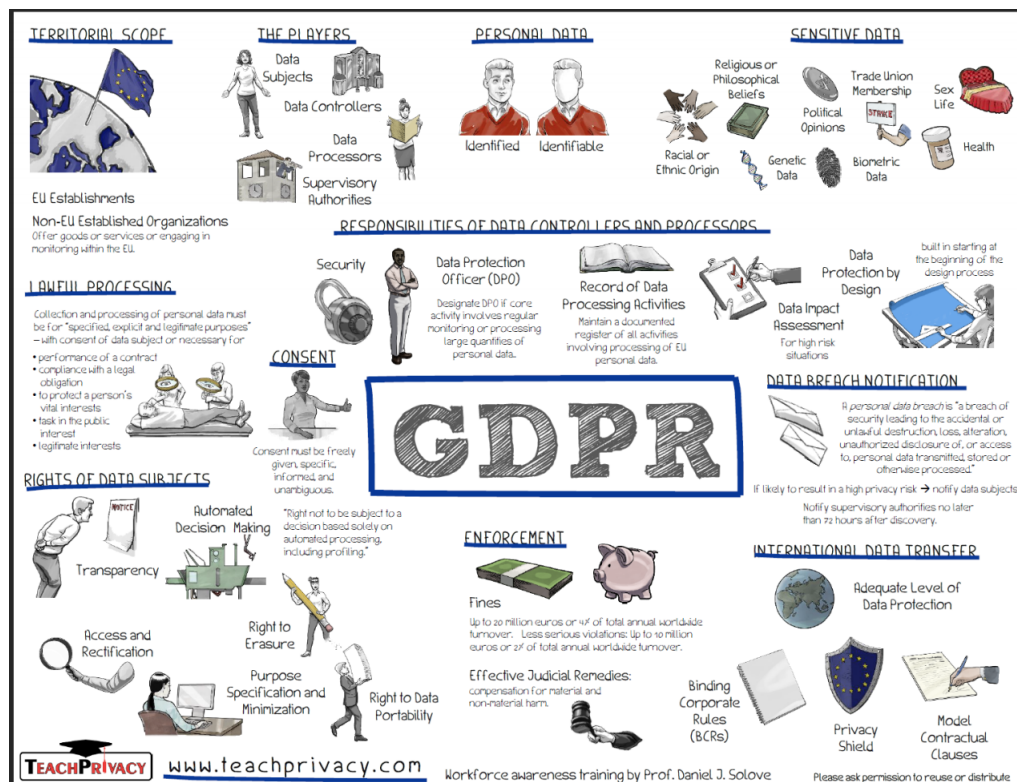
- Local legislation in individual countries from the 1970ies (USA, France, Germany)

2.4.1 Basic Privacy Principles

(part of OECD Privacy Guidelines & most Privacy/Data Protection Laws)

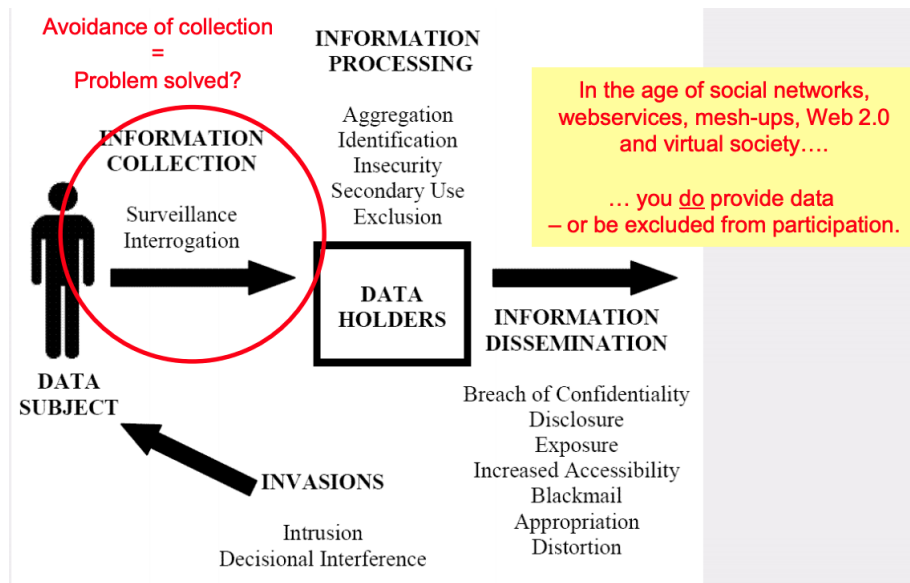
- **Lawfulness of processing**, e.g. by **Informed Consent** (c.f. OECD Collection Limitation Principle)
- **Data Minimisation & Avoidance** (c.f. OECD Data Quality Principle)
 - Data should be adequate, relevant and not excessive
 - Minimisation of data collection, use, sharing, linkability, retention
- **Purpose Specification & Purpose Binding** (c.f. OECD Purpose Specification Principle & Use Limitation Principle)
 - "Non-sensitive" data do not exist !
- Examples of Purpose Misuse ("function creep"):
 - Lidl Video Monitoring Scandal (2006)
<https://www.theguardian.com/world/2008/mar/27/germany.supermarkets>
 - Loyalty Card Data use against customer interests
- **Transparency and Intervenability** (c.f. OECD Openness Principle & Individual Participation Principle)
- Appropriate **Security** (c.f. OECD Security Safeguards Principle)
- **Accountability** (c.f. OECD Accountability Principle)

2.5 GDPR Whiteboard - Dan Solove

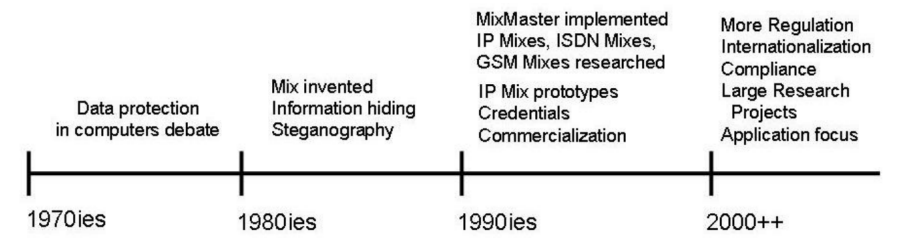


3 Lecture 3: Privacy Enhancing Technology

3.1 Solove's privacy threat taxonomy



3.2 A brief history of PET



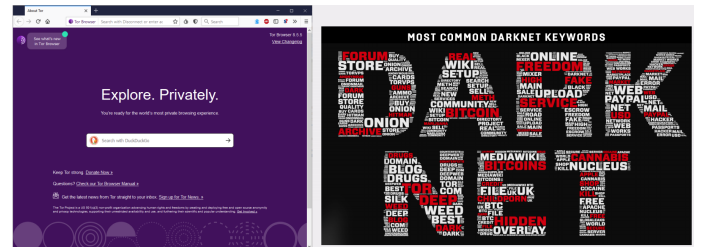
- PET development inspired by the legal perspective on basic human rights.
- PET research focused on information hiding & control
- Technology-centric approach

But there is a lack of deployed PETs in the "real world". Why?

Technology view: PETS over time

The collage illustrates the evolution of Privacy Enhancing Technologies (PETS) over time. It features four distinct images:

- Top Left:** A screenshot of the WS Anonymizer 2.0.0.10000 software interface, showing various settings and a 'Start' button.
- Top Right:** A screenshot of the Anonymizer.com website, featuring the text 'Anonymizer.com™' and 'Over 10 Years of Protecting Online Identities for Millions of Users'.
- Bottom Left:** A screenshot of a Google search page from 2004, showing the classic logo and search bar.
- Bottom Right:** A screenshot of a 'CookieCutter' browser extension interface, showing a list of cookies and a 'JAP' (JavaScript Anonymizer) status indicator.



3.3 Identity, Identification, Anonymity

3.3.1 What is an e-ID?

- ...is a portion of digital data together with algorithms in hard- or software that have the purpose of convincing a computer that a particular, possibly privileged, person is using the computer.
- e-ID can be based on official documents, e.g. passports
- Many e-Ids are attached to "soft identities" such as e-mail addresses, user pseudonyms, ...
- E-ID is used for many different purposes.
- E-ID is possibly attached to a communication channel.
- E-ID and its attachment to real identity can be chosen (free choice of pseudonym and attributes in OpenID), or mandatory (government e-ID). E-ID enables aggregation of personal profiles with additional attributes.

3.3.2 Control over e-ID

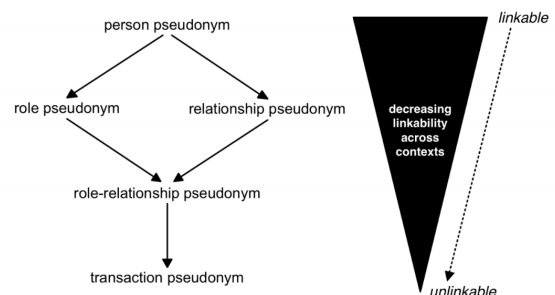
- Categories of identity
 - "Me-Identity": What I define as identity
 - "Our-Identity": What others and I define as identity
 - "Their-Identity": What others define as my identity
- Purposes of Identity Management
 - Identification
 - Managing attributes (database)
 - Privacy-enhanced(self-)management

3.3.3 Basic Identity-based Transactions

- **Identification**
Who is the user – used on logon or database lookup
- **Authentication**
Is this the real user? Please provide evidence!
- **Authorization and non-repudiation**
Authorization of documents or transaction with e-ID and most often with digital signature based on e-ID. Generates non-repudiation and receipts.
- Pseudonyms can be used for many such purposes, too. This is called "**privacy- enhancing identity management**" by Pfitzmann and Hansen.

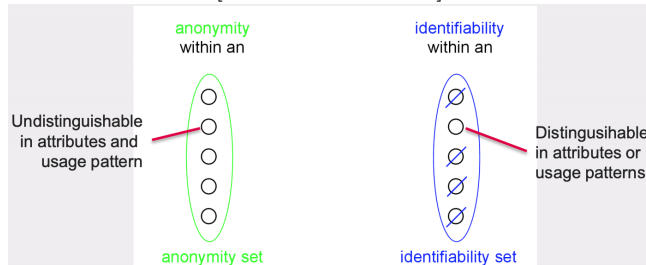
3.3.4 Degrees of anonymity and linkability

Linkability across different contexts due to the use of these pseudonyms can be represented as the lattice that is illustrated in the following diagram, cf. Fig. 8. The arrows point in direction of increasing unlinkability, i.e., $A \rightarrow B$ stands for “B enables stronger unlinkability than A”.⁷⁹



3.3.5 Identifiability

Identifiability of a subject from an attacker's perspective means that the attacker can sufficiently identify the subject within a set of subjects, the identifiability set [Pfitzmann-Hansen]



3.3.6 Synthetic identities

- Identifiers can be "created" from observed data, e.g.:
 - IP addresses
 - Combined data (e.g. user accounts and location data)
 - By data mining for behavioral patterns
 - From observing biometric signals (e.g. voice)
- Such "synthetic" partial identities can appear beyond the control of the data subject, and may get used by the owners of "Big Data" collections for analysis, decision-making or further observation of data subjects. They can be recognized, e.g. from mobile phone movement patterns.
- Eventually, they can turn into person-related data (e.g. by observing the place of home or place of work frequently visited in a location track).

3.3.7 Important concepts - remember!

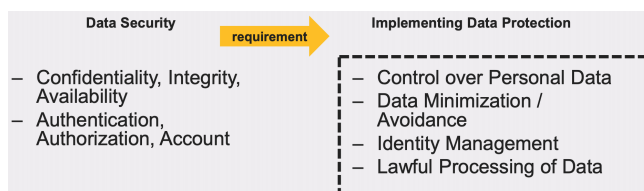
- Unobservability - ensures that a user may use a resource or service without others, especially third parties, being able to observe that the resource or service is being used.
- Partial identities
- Anonymity & Pseudonymity (Pseudonymity is the near-anonymous state in which a user has a consistent identifier that is not their real name: a pseudonym.)
- Unlinkability

3.4 Security Technologies

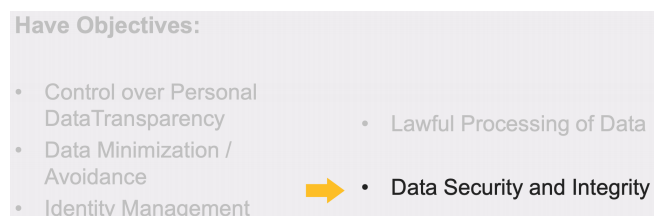
Have objectives:

- Confidentiality
- Integrity
- Availability
- Authentication
- Authorization
- Accounting

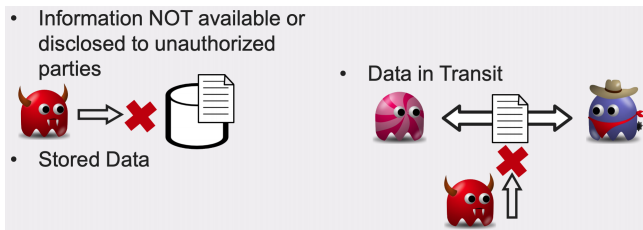
3.4.1 Technical Means for Securing Data



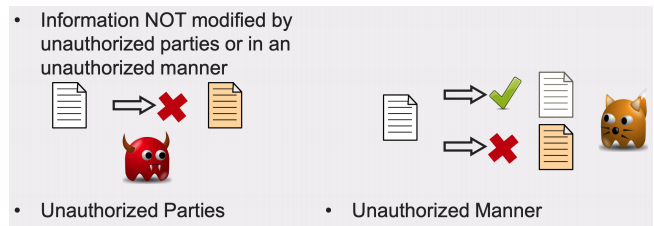
3.4.2 Privacy Enhancing Technologies



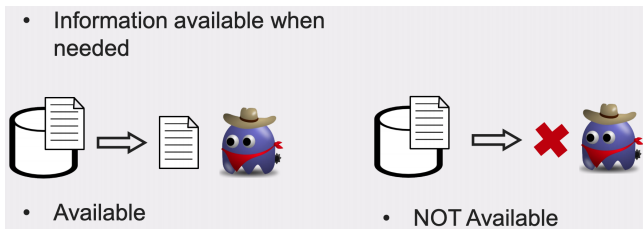
3.4.3 Confidentiality



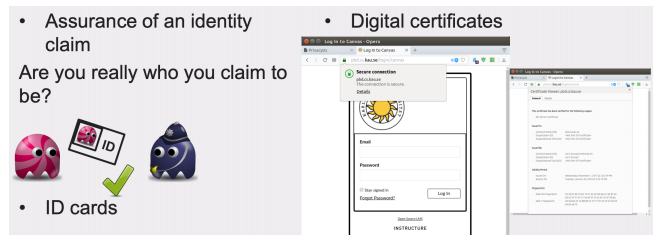
3.4.4 Integrity



3.4.5 Availability



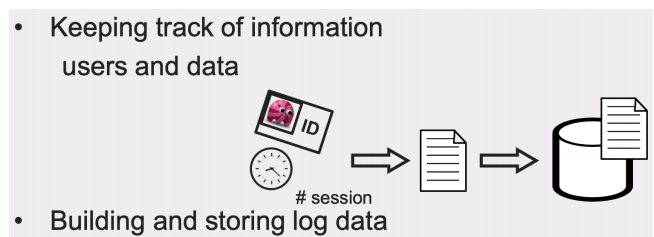
3.4.6 Authentication



3.4.7 Authorization



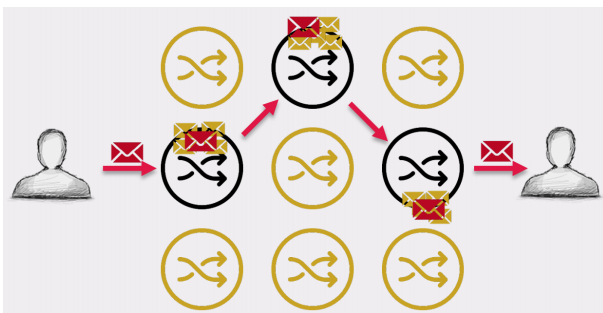
3.4.8 Accounting



3.5 MIX networks

- 1981 by David Chaum - "Untraceable Electronic Mail, Return Addresses, and Digital Pseudonyms"
- anon.penet.fi
- Strong anonymity even against strong adversaries

3.5.1 Mixnets in a Nutshell



- Two key design decisions
 - Mix format
 - Mixing strategy
- Properties
 - Sender anonymity
 - Recipient anonymity
 - ...

3.5.2 The Anonymity Trilemma

TABLE I
Latency vs. bandwidth vs. strong anonymity of AC protocols, with the number of protocol-nodes K , number of clients N , and message-threshold T , expected latency ℓ' per node, dummy-message rate β .

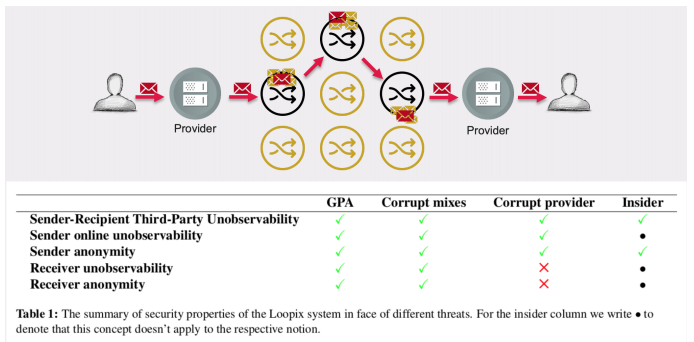
Protocol	Latency	Bandwidth	Strong Anonymity
Tor [10]	$\theta(1)$	$\theta(1/N)$	impossible
Hornet [47]	$\theta(1)$	$\theta(1/N)$	impossible
Herd [48]	$\theta(1)$	$\theta(N/N)$	possible
Riposte [49]	$\theta(N)$	$\theta(N/N)$	possible
Vuvuzala [20]	$\theta(K)$	$\theta(N/N)$	possible
Riffle [21]	$\theta(K)$	$\theta(N/N)$	possible
Threshold mixes [14]	$\theta(T \cdot K)$	$\theta(1/N)$	impossible*
Loopix [24]	$\theta(\sqrt{K} \cdot \ell')$	$\theta(\beta)$	possible
DC-Net [15], [46]	$\theta(1)$	$\theta(N/N)$	possible
Dissent-AT [22]	$\theta(1)$	$\theta(N/N)$	possible
DiceMix [16]	$\theta(1)$	$\theta(N/N)$	possible

* if T in $o(\text{poly}(\eta))$

3.5.4 Wrapping Up



3.5.3 Loopix



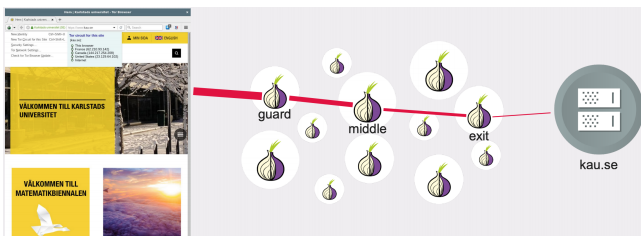
- Strong anonymity, at the cost of latency and bandwidth
- All security from the mixing
 - Mix format and mixing strategy
- No wide deployments yet, but
 - Loopix and Sphinx
 - Panoramix and Katzenpost
- Applications beyond messaging: e-voting, surveys...

3.6 Tor in a Nutshell

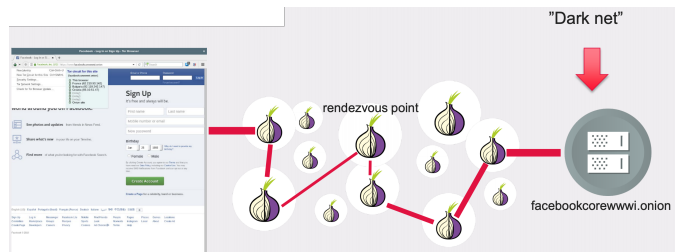
- The Tor project, US non-profit 2006
 - Many projects: Tor Browser, Tor in a Nutshell, Orbot, Tails, OONI...
 - Tor network of 6000 relays and 2000 bridges (> 48 Gbps)
 - Low-latency anonymity network

- Use cases
 - Anonymous browsing
 - Onion services
 - Single onion services
 - Censorship circumvention

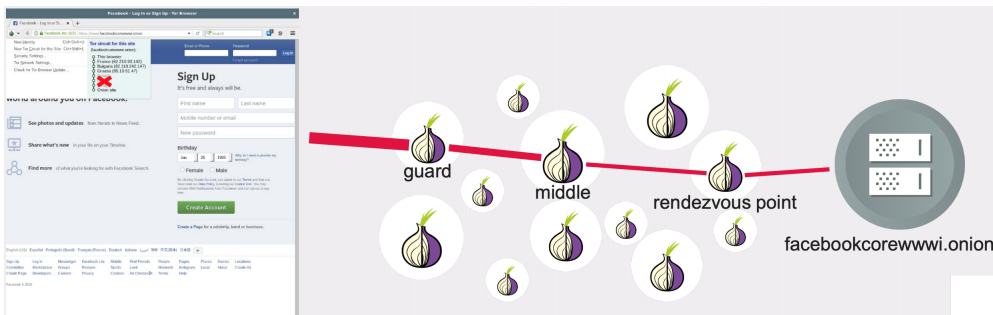
3.6.1 Anonymous Browsing



3.6.2 Onion Services

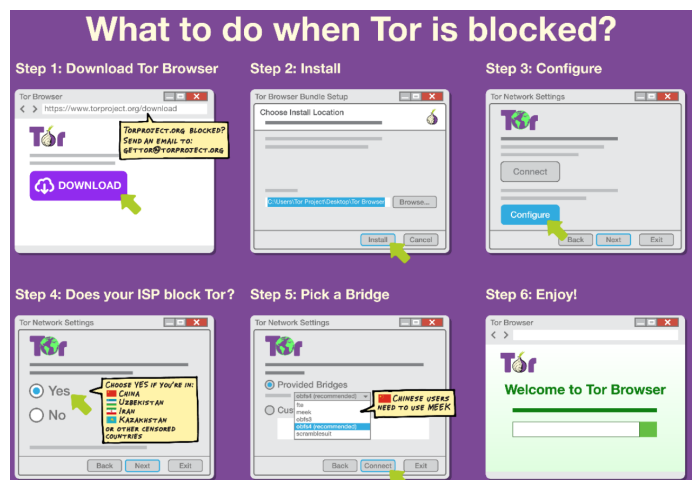


3.6.3 Single Onion Services



3.6.4 Censorship Circumvention

- Traffic exits at *exit relays*, bypasses national censors or regional restrictions
- → Censors block Tor
- Bridges are TOR entry points provided on a large scale



3.6.5 Wrapping Up

- Tor is a *low latency network*, 6000 relays and 2000 bridges
- Anonymous browsing
 - Sender anonymity ("who is sending requests to a website?")
- Onion services & *single* onion services
 - Recipient anonymity ("who is receiving requests?")
 - Self authenticated, end-to-end encrypted, NAT punching, limit surface area
- Censorship circumvention



3.7 Transparency Enhancing Tools (TETs)

3.7.1 Motivation: Transparency & Intervenability

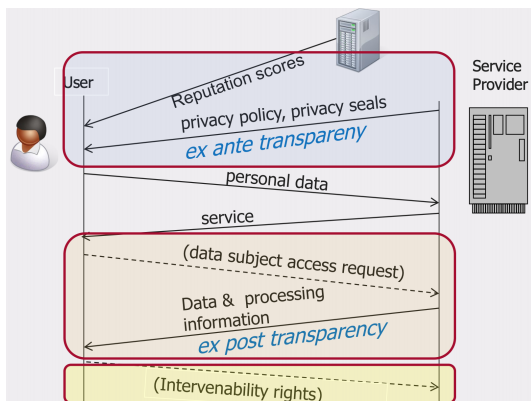
- Legal privacy principles
 - *GDPR*:
 - * General Art. 5 I (a) – lawfulness, fairness and transparency
 - * Data subject rights to Transparency & Intervenability (GDPR – Chapter III)
 - *Swedish Data Patient Act*:
 - * Rights to access health records and log information

Examples

- **Log files in eHealth – privacy issues:**
 - Information about who (e.g., psychiatrist) accessed EHR is sensitive for patients
 - Monitoring of performance/quality of work of medical personnel
- **Business secrets in relation to profiling**
 - (cf. Recital 63 GDPR)

Requirements

- Privacy-preserving
- Considering Tradeoffs with rights of others

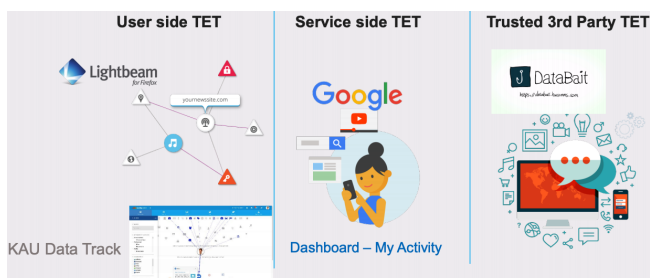


3.7.2 Ex-ante TETs - Examples

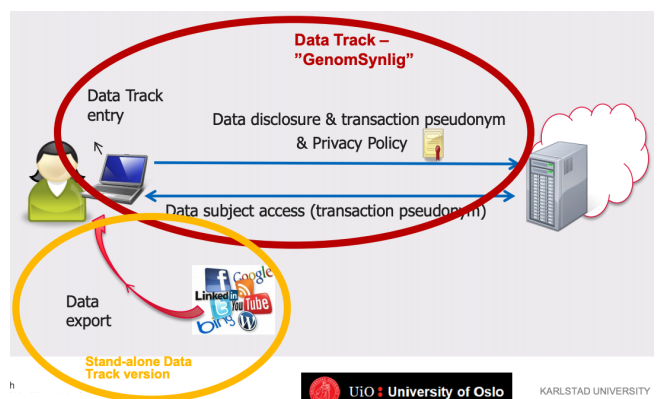
- Privacy Policy Languages: e.g., P3P, PPL, A-PPL
- Multi-Layered Structured Policies (Art. 29 WP), complemented by Policy Icons, Examples: Examples of suggested Cloud-specific policy icons (A4Cloud):



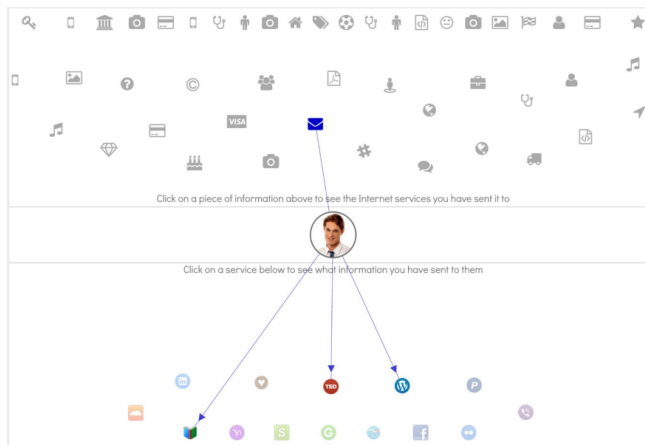
3.7.3 Ex post TETs - Examples



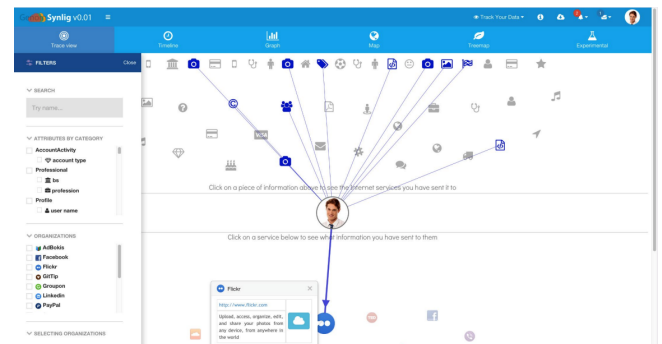
3.7.4 User controlled ex post TET: Data Track



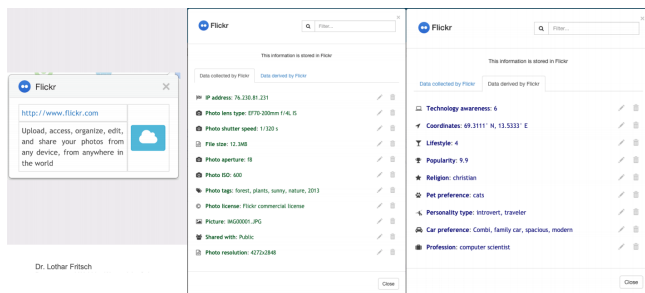
Data Track – Trace View: Viewing attributes in common



Trace View – What does a service provider know about me?

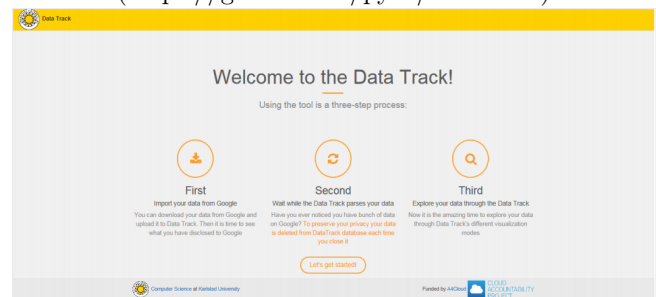


Online Access View & Intervenable functions



Data Track visualising Data Exports

Open-source standalone Data Track
(<https://github.com/pylls/datatrack>)



3.8 Summary

Privacy protection consists of:

- Protection of communication content
- Protection of communication relationship
- Protection of identities
- Concealment of own activity against others' observation
- Unlinkability between different actions
- Transparency of collection, processing and storage
- Intervenable and rectification opportunities

4 Lecture 4: Privacy by Design, Privacy protection goals

4.1 Content

- Privacy vs. Data protection
- Privacy by Design principles
- Privacy goals
- Privacy paradigms

4.1.1 Privacy \neq Data Protection

- Privacy is fuzzy, contextual, social construct, depends...
- Data protection, by necessity, has to be more discrete.
- Proportionality of data processing is a key consideration.

→ Data protection necessary but not sufficient for privacy

4.2 Ann Cavoukian's Seven Privacy by Design Principles

- Privacy by Design advances the view that the future of privacy cannot be assured solely by compliance with regulatory frameworks; rather, privacy assurance must ideally become an organization's default mode of operation.
- Privacy by Design extends to a "Trilogy" of encompassing applications: 1) IT systems; 2) accountable business practices; and 3) physical design and networked infrastructure.

Overview

- Seven principles, by Ann Cavoukian, Information and Privacy Commissioner of Ontario/Canada
- End of 1990's \sim beginning of 2000's
- Data protection centric (control, see paradigms later in the course)

4.3 Seven Privacy by Design Principles

1. **Proactive** not Reactive; **Preventative** not Remedial

The Privacy by Design approach is characterized by proactive rather than reactive measures. It anticipates and prevents privacy invasive events before they happen. PbD does not wait for privacy risks to materialize, nor does it offer remedies for resolving privacy infractions once they have occurred - it aims to prevent them from occurring. In short, Privacy by Design comes before-the-fact, not after.

2. Privacy as the **Default**

We can all be certain of one thing - the default rules! Privacy by Design seeks to deliver the maximum degree of privacy by ensuring that personal data are automatically protected in any given IT system or business practice. If an individual does nothing, their privacy still remains intact. No action is required on the part of the individual to protect their privacy - it is built into the system, by default.

3. Privacy **Embedded** into Design

Privacy by Design is embedded into the design and architecture of IT systems and business practices. It is not bolted on as an add-on, after the fact. The result is that privacy becomes an essential component of the core functionality being delivered. Privacy is integral to the system, without diminishing functionality.

4. **Full** Functionality – Positive-Sum, **not Zero-Sum**

Privacy by Design seeks to accommodate all legitimate interests and objectives in a positive-sum "win-win" manner, not through a dated, zero-sum approach, where unnecessary trade-offs are made. Privacy by Design avoids the pretence of false dichotomies, such as privacy vs. security, demonstrating that it is possible, and far more desirable, to have both.

5. End-to-End Security – Full **Lifecycle** Protection

Privacy by Design, having been embedded into the system prior to the first element of information being collected, extends securely throughout the entire lifecycle of the data involved - strong security measures are essential to privacy, from start to finish. This ensures that all data are securely retained, and then securely destroyed at the end of the process, in a timely fashion. Thus, Privacy by Design ensures cradle to grave, secure lifecycle management of information, end-to-end.

6. Visibility and Transparency – Keep it **Open**

The Privacy by Design approach is characterized by proactive rather than reactive measures. It anticipates and prevents privacy invasive events before they happen. PbD does not wait for privacy risks to materialize, nor does it offer remedies for resolving privacy infractions once they have occurred - it aims to prevent them from occurring. In short, Privacy by Design comes before-the-fact, not after.

7. Respect for User Privacy - Keep it **User-Centric**

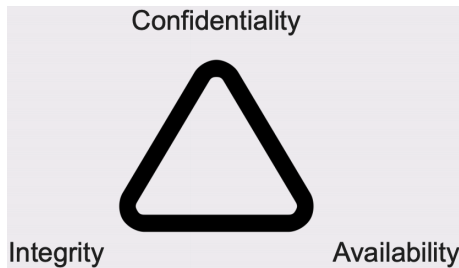
Above all, Privacy by Design requires architects and operators to keep the interests of the individual uppermost by offering such measures as strong privacy defaults, appropriate notice, and empowering user-friendly options. Keep it user-centric!

So what shall a software developer do with PbD?

- PbD principles do not provide any hands-on instructions for software engineers or developers.
- Ask yourself: "How shall I implement principle X?" $X \in \{1, \dots, 7\}$

4.4 Privacy goals

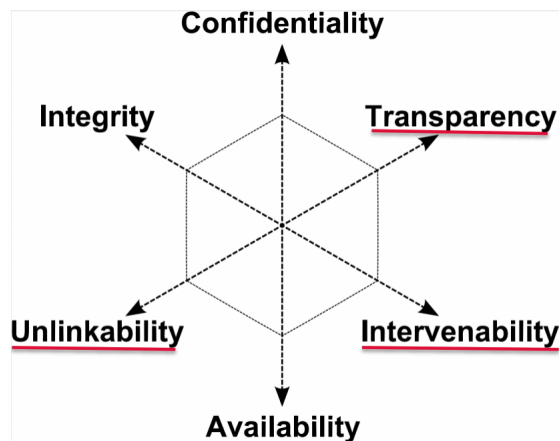
4.4.1 Information Security: The CIA triad



4.4.2 Complementing CIA with privacy

- Add privacy to the security triad
 - CIA already considered in procedures, processes etc.
 - \rightarrow privacy protection goals help with including privacy
- Three important privacy goals
- Originate in German data protection community

4.5 Privacy Protection Goals



Protection goals as seen by Standard Data Protection Model

- The Standard Data Protection Model v1.0, 2016
<https://www.datenschutzzentrum.de/sdm/>
<https://www.datenschutzzentrum.de/uploads/sdm/SDM-MethodologyV1.0.pdf>
- The data protection supervisory authorities of the German states and the federal government use the **Standard Data Protection Model** (SDM) to describe a model to systematically verify compliance with statutory requirements relating to the handling of personal data and their appropriate **implementation**.

4.5.1 Confidentiality

Typical measures to guarantee confidentiality are:

- Definition of rights and role access control based on need-to-know as part of identity management by the controller,
- Implementation of a secure authentication process,
- Limitation of authorized personnel to those who are verifiably responsible (locally, professionally), qualified, reliable (if necessary with security clearance) and formally approved, and with whom no conflict of interests may arise in the exercise of their duties,
- Specification and control of the use of approved resources, in particular communication channels,
- Specified environments (buildings, rooms) equipped for the procedure,
- Specification and control of organisational procedures, internal regulations and contractual obligations (obligation to data secrecy, confidentiality agreements, etc.),
- Encryption of stored or transferred data as well as establishing processes for the management and protection of the cryptographic information (cryptographic concept),
- Protection against external influences (espionage, hacking).

4.5.2 Transparency

Typical measures to guarantee transparency are:

- Documentation of procedures, including the business processes, data stocks, data flows and the IT systems used, operating procedures, description of procedure, interaction with other procedures,
- Documentation of testing, approval and, where appropriate, prior checking of new or modified procedures,
- Documentation of contracts with internal employees; contracts with external service providers and 3rd parties, from which data are collected or transferred to; business distribution plans, internal responsibility assignments,
- Documentation of consents and objections,
- Logging of access and modifications,
- Verification of data sources (authenticity),
- Version control,
- Documentation of the processing procedures by means of protocols on the basis of a logging and evaluation concept,
- Consideration of the data subject's rights in the logging and evaluation concept.

4.5.3 Intervenableity

Typical measures to guarantee intervenability are:

- Differentiated options for consent, withdrawal and objection,
- Creating necessary data fields, e.g. for blocking indicators, notifications, consents, objections, right of reply,
- Documented handling of malfunctions, problem-solving methods and changes to the procedure as well as to the protection measures of IT security and data protection,
- Disabling options for individual functionalities without affecting the whole system,
- Implementation of standardised query and dialogue interfaces for the persons concerned to assert and/or enforce claims,
- Traceability of the activities of the controller for granting the data subject's rights,
- Establishing a Single Point of Contact (SPoC) for data subjects,
- Operational possibilities to compile, consistently correct, block and erase all data stored with regard to any one person..

4.5.4 Availability

Typical measures to guarantee availability are:

- Preparation of data backups, process states, configurations, data structures, transaction histories etc., according to a tested concept,
- Protection against external influences (malware, sabotage, force majeure),
- Documentation of data syntax,
- Redundancy of hard- and software as well as infrastructure,
- Implementation of repair strategies and alternative processes,
- Rules of substitution for absent employees.

4.5.5 Unlinkability

Typical measures to guarantee unlinkability are:

- Restriction of processing, utilization and transfer rights,
- In terms of programming, omitting or closing of interfaces in procedures and components of procedures,
- Regulative provisions to prohibit backdoors as well as establishing quality assurance revisions for compliance in software development,
- Separation in organizational / departmental boundaries,
- Separation by means of role concepts with differentiated access rights on the basis of an identity management by the responsible authority and a secure authentication method,
- Approval of user-controlled identity management by the data processor,
- Using purpose specific pseudonyms, anonymity services, anonymous credentials, processing of pseudonymous or anonymous data,
- Regulated procedures for purpose amendments.

4.5.6 Integrity

Typical measures to guarantee integrity or to assess a breach of integrity are:

- Restriction of writing and modification permissions,
- Use of checksums, electronic seals and signatures in data processing in accordance with a cryptographic concept,
- Documented assignment of rights and roles,
- Processes for maintaining the timeliness of data,
- Specification of the nominal process behavior and regular testing for the determination and documentation of functionality, of risks as well as safety gaps and the side effects of processes,
- Specification of the nominal behavior of workflow or processes and regular testing of the detectability respective determination of the current state of processes.

4.5.7 Goals vs. Principles

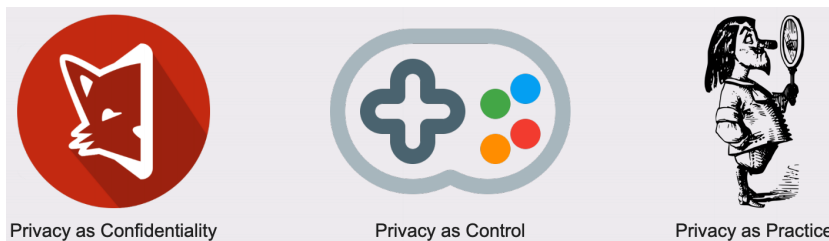
	Unlinkability	Transparency	Intervenability	Other
Lawfulness				
Consent		X	X	
Purpose binding	X			
Necessity and data minimization	X			
Transparency and data subject rights		X	X	
Data security				CIA
Audit and control		X	X	Integrity

4.5.8 Privacy by Design vs. Principles

	Part of the design process	Balancing criteria	Addressing specific protection goal
1. Proactive not reactive – preventative not remedial	X (prior risk assessment)		Risk avoidance: see entry for 5.
2. Privacy as the default setting		X	
3. Privacy embedded into design	X		
4. Full functionality – positive-sum, not zero-sum	X (choice of safeguards)	X	
5. End-to-end security – full lifecycle protection	X (full lifecycle)	X	CIA, possibly unlinkability
6. Visibility and transparency – keep it open		X	Transparency
7. Respect for user privacy – keep it individual and user-centric		X	Intervenability (for users)

4.6 Privacy Paradigms

Three Privacy (Research) Paradigms



4.6.1 Privacy as Confidentiality

- Data disclosed → privacy lost
- Data minimization
- Centralized → bad
- Cryptography community
- Open source, reproducibility

4.6.2 Privacy as Control

- Ability to exercise control over personal data → privacy
- May be in your interest to disclose personal data (e.g., healthcare)
- Data protection
 - Purpose
 - Intervenability
 - Transparency
 - Accountability

4.6.3 Privacy as Practice

- Freedom to understand and control privacy decisions
- Industry: "do not scare users"
 - Over time, get people to share more and more about themselves, but not perceive it as invasive
- Like a mirror
 - Understand how you are perceived
 - Control how you are perceived
 - Feedback and nudges

4.6.4 Designing for "Privacy"?

- Neither paradigm is wrong, neither prioritized
- Industry likes privacy as practice, self-regulation
 - For the wrong reasons? (more data)
 - But does also good?
- GDPR
 - Privacy as control
 - Data minimisation important principle
 - High fines → personal data is a risk → push for privacy as confidentiality?

4.7 10 common privacy design mistakes

- Author works with a data protection agency in Germany.
- Article summarizes frequently seen mistakes in privacy design.

Hansen, M. (2011, September). Top 10 mistakes in system design from a privacy perspective and privacy protection goals. In IFIP PrimeLife International Summer School on Privacy and Identity Management for Life (pp. 14-31). Springer, Berlin, Heidelberg.

4.7.1 Mistake 1: Storage as Default

- No reasoning about storage justification, period and access control.
- Violates data minimization, purpose binding, right to be forgotten.

4.7.2 Mistake 2: Linkability as Default

- No unidentified use of product or service possible.
- Linking between different transactions.
- Profiling risk.
- May violate data minimization, purpose-binding.

4.7.3 Mistake 3: Real Name as Default

- Real names, e-mail addresses, phone numbers as part of profile / identity or data set.
- Without pseudonyms there is no unlinkability from the private life.
- However, not many system designers consider pseudonyms, and even if the state in their privacy policy that pseudonyms are accepted, this is not always reflected in their forms and database schemas that contain a mandatory first name and last name.

4.7.4 Mistake 4: Function Creep as Feature

- "Function creep" means a widening of the data processing beyond the original purpose or context.
- Violates the principle of purpose binding and can pose risks to privacy that have to be considered when assessing the system.
- Code re-use practices and evolution of IT systems often cause function creep.
- Personal data or processing algorithms "creep" over to new purposes.

4.7.5 Mistake 5: Fuzzy or Incomplete Information as Default

- Vague, generalized privacy policy vocabulary avoids precision.
- Ill-defined purposes and flexible specification of system related to dynamic business model quite frequent.
- Too broad specification for developers opens for interpretation risks.

4.7.6 Mistake 6: "Location Does Not Matter"

- Location of processing data matters in law. Issues:
- Privacy law valid in jurisdictions – different jurisdictions, different rules.
- Export of personal data over national borders is regulated.
- Technology is globalized (cloud, VM, SAAS, location of actual data lines and radio links), developers know little about deployment location.
- U.S: Homeland Security legislation allows government data seizure.
- Social media corporations cooperate with Chinese authorities.
- Swedish Intelligence law permits interception of all cross-border data traffic.

4.7.7 Mistake 7: No Lifecycle Assessment

- Many problems occur because the system design did not consider the full lifecycle of the data, the organization or the system itself.
- Data created without a removal plan.
- No data lifecycle management implemented – database just grows.
- Often poor control over data deletion at suppliers when changing e.g. a cloud provider

4.7.8 Mistake 8: Changing Assumptions or Surplus Functionality

- A later change in purpose or specification can endanger privacy of data already processed on a system.
- Even if we assume that a privacy-compliant service with exemplary data minimization and transparency has been developed, adding additional functionality may water down or even contradict the intended privacy guarantees.
- In particular, a surplus payment method, a business model basing on profiling and advertising, or obligations from the police or homeland security could render all privacy efforts useless.

4.7.9 Mistake 9: No Intervenable Foreseen

- System is designed to process data to solve a specific task.
- Intervenable adds severe complexity – often not part of specification.
- Developers often try to avoid full intervenability through delegation to legal department. This leads to expensive and time-consuming manual database extraction efforts for each data subject inquiry.

4.7.10 Mistake 10: Consent Not Providing a Valid Legal Ground

- Data subject consent legally not sufficient – but developers presume it is.
- "Forced consent" where there is no other choice.
- Information about processing insufficient (e.g. poor, outdated or incomplete privacy policy)
- Unproportionality of collection or processing – even with consent.

4.8 Privacy impact analysis (PIA)

- Security measures and privacy protection shall correspond to the risks of a data breach and the impact it will cause on data subjects.
- PIA or DPIA (Data protection analysis) are an approach to map risks and impact that helps understand the stakes.

4.8.1 Perceiving PIAs as Mandatory

- PIAs are not mandatory, DPIAs only in particular cases
- May lead to "PIA fatigue"



4.8.2 Not Adapting Questions

- Same questionnaire for assessing data processing
- Different needs for different activities
- Should first perform a light-weight PIA to determine if full PIA is necessary



4.8.3 Focus on the Wrong Stakeholder

- Organisation-centric, to avoid fines
- Should be user-centric, and consult users as part of PIA



4.8.4 PIA as a Task

- Treating PIA as a one-time task early in development
- Revised years after first creation
- PIA is a process, not a task



4.8.5 Mixing Cause and Effect



4.8.6 Conclusions

- Five common mistakes
 1. Perceiving PIAs as mandatory
 2. Not adapting questions
 3. Focus on the wrong stakeholder
 4. PIA as a task
 5. Mixing cause and effect
- Being organisation-centric instead of user-centric
 - PIAs (at best) → data protection compliance
 - → no privacy-friendly systems
- Focus on avoiding risks, not only mitigating

4.8.7 Designing for Privacy

- Privacy is multifaceted
 - An essential human right, data protection closely related
 - Paradigms as confidentiality, control, practice
 - CIA+Unlinkability+Transparency+Intervenability
- DPIAs/PIAs are essential to design for privacy
 - A process, understanding privacy risks
 - Added value for organization: incident response, risks related to GDPR
- Data protection by design and by default
 - Reasonable measures, protect rights, full life-cycle
 - Strong protections by default
 - Depends on how the GDPR is enforced and interpreted

4.9 Change of Mindset



4.10 Privacy Engineering

- Newly formed field of research and practice
- From tradecraft and know-how to engineering
- We don't really have good and solid methods, but we have starting points that show promise
 - PIAs we already covered
 - Chapters 4 & 5 on Privacy Management touch on high-level analysis methods, like LINDDUN
 - Chapter 6 on Privacy Patterns for Software Design covers software engineering perspective

5 Lecture 5: Privacy Impact Assessment, Privacy Risk Assessment

Overview

- Privacy Impact Assessment (PIA)
 - What is it? How to use it?
- Privacy Risk Assessment
 - What is IT risk management?
 - What is qualitative risk assessment?
 - What is privacy risk assessment?

5.1 Privacy Impact Assessment: Definition

A Privacy Impact Assessment (PIA) is a systematic process for identifying and addressing privacy issues in an information system that considers the future consequences for privacy of a current or proposed action.

However, in some jurisdictions the deliverable of the PIA process is a document, such as a PIA report, which is a predictive exercise that looks to prevent or minimize the adverse effects on privacy.


5.1.1 PIA Objective

- Understand privacy-related concerns
 - Produce better policies and systems
- **WHY**
 - Mitigate risks to business (reduce costs), users (reduce burden and intransparency), and society (by strengthening the rule of law).
 - Comply with legal and regulatory obligations
 - Meet expectations of individuals
- **FOR**
 - Services
 - Systems
 - Products
 - Policies

5.1.2 PIA Timing and Scope

WHEN

- Anticipatory
- Ongoing



Projects or Initiatives
In-advance or
In parallel with development

SCOPE

- All privacy dimensions
- Consider the interests of all involved organizations and affected population
- Mind the audience for the public and the privacy officer

5.1.3 The Core PIA elements

1. An on-going process
2. Scalability
3. All privacy types
4. Privacy vs. data protection
5. Beyond PIA
6. Terminology
7. Accountability
8. Transparency
9. Stakeholders' involvement
10. Publication of the PIA report
11. Central public registry
12. Sensitive information
13. Risks management and legal compliance check
14. Audit and review

5.1.4 The PIA process

1. Early start
2. Project description
3. General description of the project
4. Information flows and other privacy implications
5. Stakeholders' consultation
6. Identification
7. Information
8. Consultation
9. Consideration
10. Risks management
11. Risks assessment
12. Risks mitigation
13. Legal compliance check
14. Recommendations and report
15. Decision and implementation of recommendations
16. Audit and review

5.1.5 Privacy risk & impact

- The assessor should identify, assess and mitigate all possible risks and other negative privacy impacts. Residual risks should be justified.
- Any risk management is only as good as the methodology underlying it. This means if the methodology is flawed, then so is the assessment.
- The risk assessment should take into account the impacts on both the individual and on society.
- A PIA process requires a relative quantification of these risks. The Assessor should consider the likelihood and consequences of privacy risks occurring. Finally, the risk assessment requires evaluating the applicable risks. Thus the assessor should consider: (1) the significance of a risk and the likelihood of its occurrence, and (2) the magnitude of the impact should the risk occur. The resulting risk level can then be classified as low, medium or high.
- Based on risk assessment: Define controls for privacy risk!
- Preventive controls (prevent violation) or detective controls (detect violation)
- Technical controls: go into project (e.g. security and PET mechanisms, anonymity, data minimization).
- Non-technical controls get implemented in processes, procedures, policies and operations.

5.1.6 PIA Standards Overview

Overview	IPC Federated PIA	PbD PIA Framework	ICO Handbook V2	ISO	IPC PHIPA	PIA Health and Social Care	BSI RFID PIA
Issuer/Year	IPC (Canada) 2009	IPC (Ontario, Canada) 2011	ICO(UK) 2009	ISO 2012	IPC (Ontario, Canada) 2005	Health Information and Quality Authority (Ireland) 2010	BSI (Germany) 2012
Character	Framework	Framework	Handbook	Framework/Draft	Guideline	Guideline	Guideline
Target Audience	Federated Identity Management Services	Organizations processing Personal Information (PI)	Organizations handling personal data	Organizations processing personal identifiable information (PII)	Health Information Custodians (1)	Health and Social Care	RFID operators(EU)
Questionnaire/ Checklist	✓	✓	✓	N/A	✓	✓	N/A
Number of Questions	24	115	104 (2)	N/A	30	11(3)	N/A
Questions Publicly Available	✓	✓	✓	N/A	✓	✓	N/A
Intended Type of Answers	Yes/No+notes	Yes/No+notes	Yes/No+notes	N/A	Yes/No/In Progress/N/A + Notes	Yes/NO	N/A
Answers Verifiable	N/A	N/A	✗	N/A	✗	✗	N/A

Legend: ✓ yes; ✗ no; ✗ probably, but could not be verified; ✗ could not be determined, N/A Not applicable

Key Issues Addressed	IPC Federated PIA	PbD PIA Framework	ICO Handbook V2	ISO	IPC PHIPA	PIA Health and Social Care	BSI RFID PIA
Policy Information (3)	N/A	N/A	✓	N/A	✗	✗	N/A
Methodology	3 Phases PIA, guided by the Global Privacy Standard (5)	Guided by the PbD Principles (6)	5 phases PIA (7)	4 Steps PIA (8)	Answering the questionnaire as a self-assessment tool	4 stages PIA (9)	6 Steps PIA (10)
Legal Compliance Check (11)	N/A	N/A	✓(12)	✗	N/A	✗	✗
Data Protection Targets	✗	✗	✗	✗	✗	✗	✓(13)
PIA Report available for the DPA	N/A	N/A	✗	N/A	N/A	✗	✓(14)
PIA Report Public	N/A	N/A	N/A	N/A	N/A	Recommended, but not mandatory	✗
Stakeholders involvement	N/A	N/A	✓	N/A	N/A	✗	✓
Privacy risk scale	✗	✗	✗	✓(15)	✗	✗	✓(16)
Privacy risk treatment	N/A(17)	N/A(17)	✗	✓	✗	✗	✓
Mandatory PIA	N/A	N/A	✗	N/A	N/A	✗	✓(18)
Possible attackers	✗	✗	✗	✗	✗	✗	✗

5.2 Summary

5.2.1 PIA privacy target

- privacy of **personal information**;
- privacy of the **person**;
- privacy of **personal behavior**; and
- privacy of **personal communications**

5.2.2 PIA results

The outcome of PIA is expected to:

- identify of the project's privacy impacts;
- assess those impacts from the perspectives of all stakeholders;
- understand the acceptability of the project and its features by the organizations and people who will be affected by it;
- identify and assess of less privacy-invasive alternatives;
- show how negative impacts on privacy can be avoided;
- lessen negative impacts on privacy;
- clarify, where negative impacts on privacy are unavoidable, the business need that justifies them;
- document and publish of the outcomes.

5.2.3 Content of PIA report

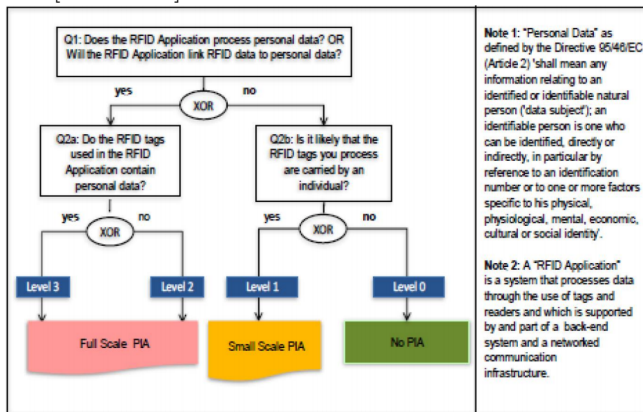
A PIA report contains

- a description of the project;
- an analysis of the privacy issues arising from it;
- the business case justifying privacy intrusion and its implications;
- a discussion of alternatives considered and the rationale for the decisions made;
- a description of the privacy design features adopted to reduce and avoid privacy intrusion and their implications of these design features;
- an analysis of the public acceptability of the scheme and its applications.

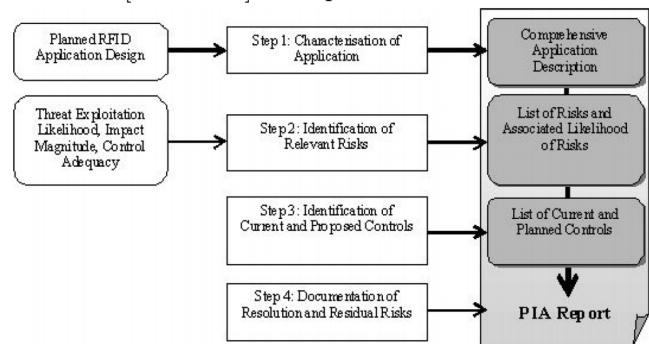
5.2.4 Content of PIA report

- a PIA is anticipatory in nature, conducted in advance of or in parallel with the development of an initiative, rather than retrospectively;
- a PIA has broad scope in relation to the dimensions of privacy, enabling consideration of privacy of the person, privacy of personal behaviour and privacy of personal communications, as well as privacy of personal data;
- a PIA has broad scope in relation to the perspectives reflected in the process, taking into account the interests not only of the sponsoring organization, and of the sponsor's strategic partners, but also of the population segments affected by it, at least through representatives and advocates;
- a PIA is performed on a project or initiative;
- a PIA has broad scope in relation to the expectations against which privacy impacts are compared, including people's aspirations and needs, and public policy considerations, as well as legal requirements;
- a PIA is oriented towards the surfacing both of problems and of solutions to them;
- a PIA emphasises the assessment process including information exchange, organisational learning, and design;
- a PIA requires intellectual engagement from executives and senior managers.

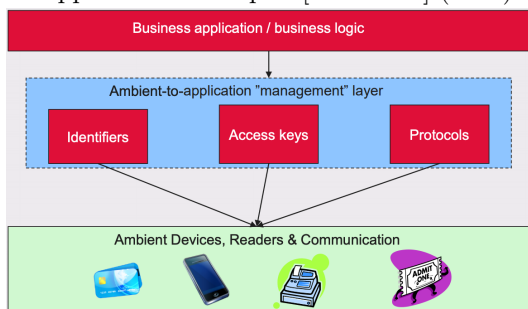
[EU-RFID]: Small scale or full scale PIA?



[EU-RFID]: PIA process



PIA Application Example: [EU-RFID] (2011)



Case study: RFID bus ticket



PIA Future

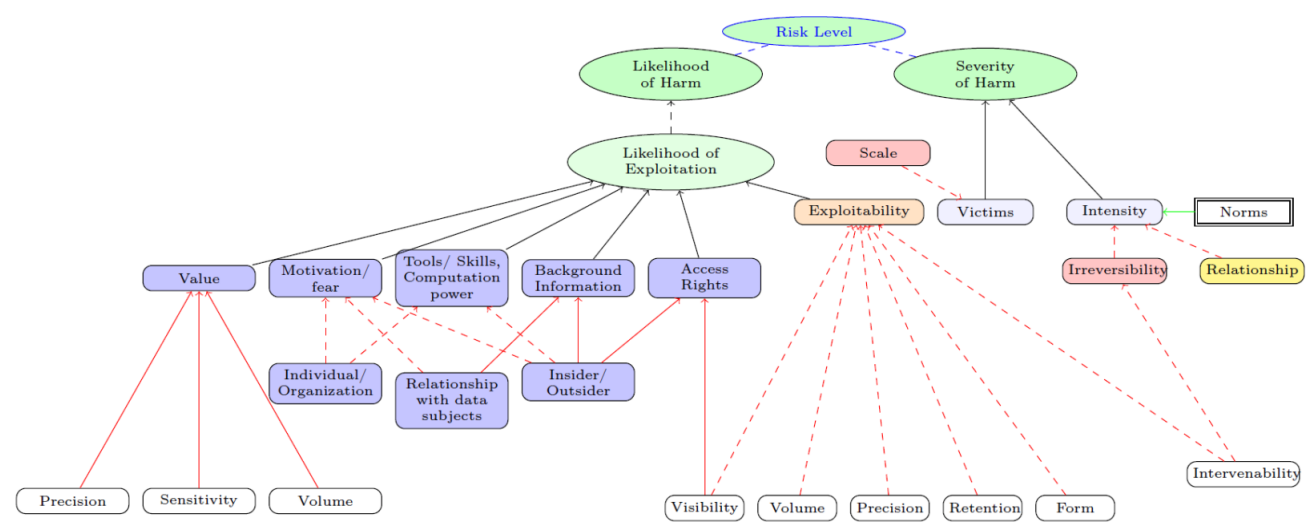
- In the PIAF project, a thorough analysis of PIA needs and its future development path has been made [PIAF-D3].
- In particular, PIAF concludes that: A PIA should be regarded and carried out as a process and not only as a single task of completion of a report. A PIA process starts early and continues throughout the life cycle of the project.

5.3 Privacy Risk Assessment

In this part of the lecture, we will look at:

- A short introduction / recapitulation of risk management
- An introduction of risk assessment
- Privacy risk assessment and privacy risk
- Difficulties and issues with privacy risk assessment

5.3.1 PRIAM privacy risk methodology



5.3.2 PRIAM privacy harms (impact)

Definition: A privacy harm is the negative impact on a data subject, or a group of data subjects, or the society as a whole, from the standpoint of physical, mental, or financial well-being or reputation, dignity, freedom, acceptance in society, self-actualization, domestic life, freedom of expression, or any fundamental right, resulting from one or more feared events.

5.3.3 PRIAM categories of privacy harm

1. Physical harms
2. Economic or financial harms
3. Mental or psychological harms
4. Harms to dignity or reputation
5. Societal or architectural harms

Each harm has two attributes:

1. Victim
2. Intensity

5.4 Definitions

Definitions (from ISO 13335-1 and ISO 27001)

- **Risk Acceptance:** decision to accept a risk
- **Risk Analysis:** systematic use of information to identify sources and to estimate the risk
- **Risk Assessment:** overall process of risk analysis and risk evaluation
- **Risk Evaluation:** process of comparing the estimated risk against given risk criteria to determine the significance of the risk
- **Risk Management:** coordinated activities to direct and control an organization with regard to risk
- **Risk Treatment:** process of selection and implementation of measures to modify risk
- **Statement of Applicability:** documented statement describing the control objectives and controls that are relevant and applicable to the organization's ISMS

5.4.1 What is risk assessment?

Risk Assessment: a systematic study of assets, threats, vulnerabilities and impacts (consequences) to assess the probability and consequences of risk

Risk Management is a formalized process; (planned, input data recorded, analysis and results should be recorded)

5.4.2 Qualitative Risk Assessment

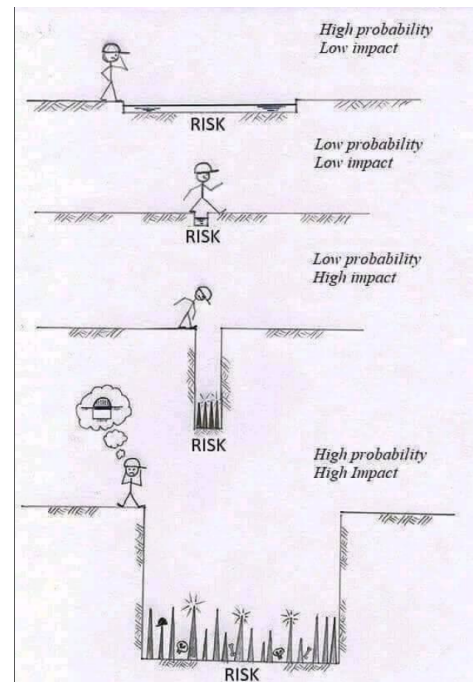
- Uses likelihood and impact of events on assets
- Based on historic data for both likelihood and impact
- In new settings often guesswork

$\text{Loss}(A) = \text{impact}(T(A)) * \text{likelihood}(T(A))$ where $T(A)$ is threat T effective on asset A .

5.4.3 Risk assessment form

Likel \ Imp	Negli	V low	Low	Med	High	V High	Extr
None							
Minor							
Med							
High							
V High							
Extr							

Three levels of risk are normally adequate: **low, moderate, high**

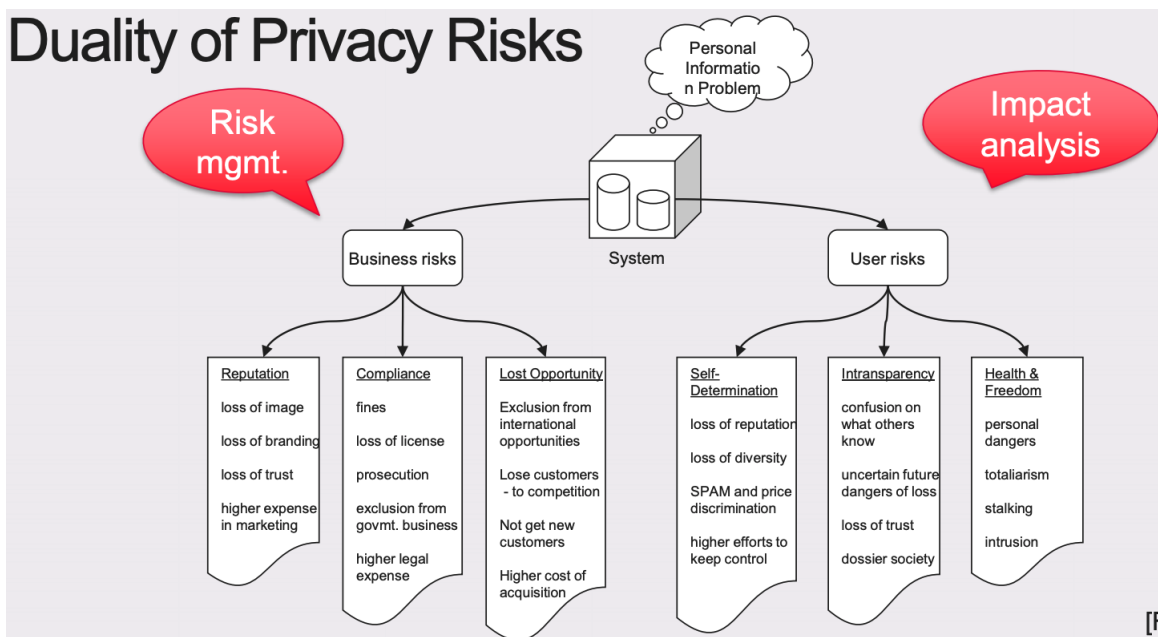


5.5 Risks to privacy

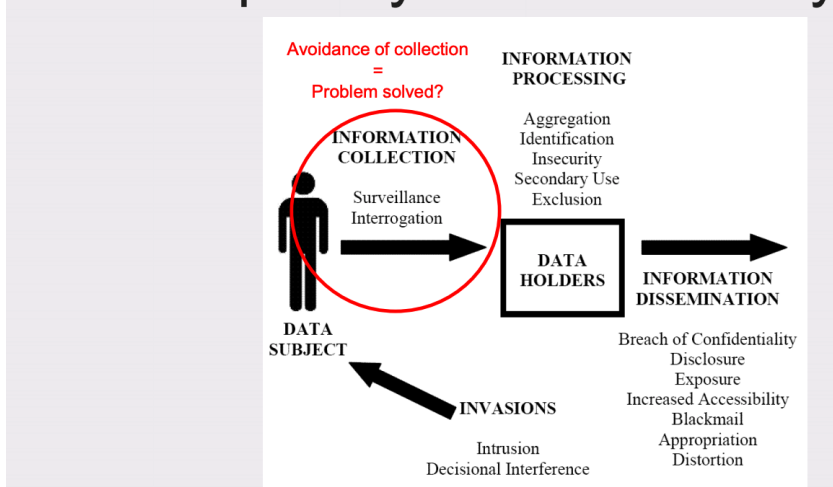
- Risks to the individual as a result of contravention of their rights in relation to privacy, or loss, damage, misuse or abuse of their personal information.
- Risks to the organization as a result of:

- perceived harm to privacy;
- a failure to meet public expectations on the protection of personal information;
- retrospective imposition of regulatory conditions;
- low adoption rates or poor participation in the scheme from both the public and partner organizations;
- the costs of redesigning the system or retro-fitting solutions;
- collapse of a project or completed system;
- withdrawal of support from key supporting organizations due to perceived privacy harms; and/ or
- failure to comply with the law, leading to:
 - enforcement action from the regulator; or
 - compensation claims from individuals.

Duality of Privacy Risks



Solove's privacy threat taxonomy



5.5.1 Stakeholder: A persona with vulnerabilities

Background

- Streamer/Youtuber
- E-sports professional
- Has a following of more than 10 000 000
- 16-24 years old
- Female
- Uses an alias while being online

Technology expertise level

- High level of computer habit, but not a super user
- Have an good understanding of what could happen if information is leaked but not of how the attack would be performed

Technology use

- Consoles for gaming purposes
- Computer and phone for social networking

Access location

- Home network
- Public network

Threats from technology use

1. Reachable on electronic platforms for messaging
2. Traceable through game traffic.

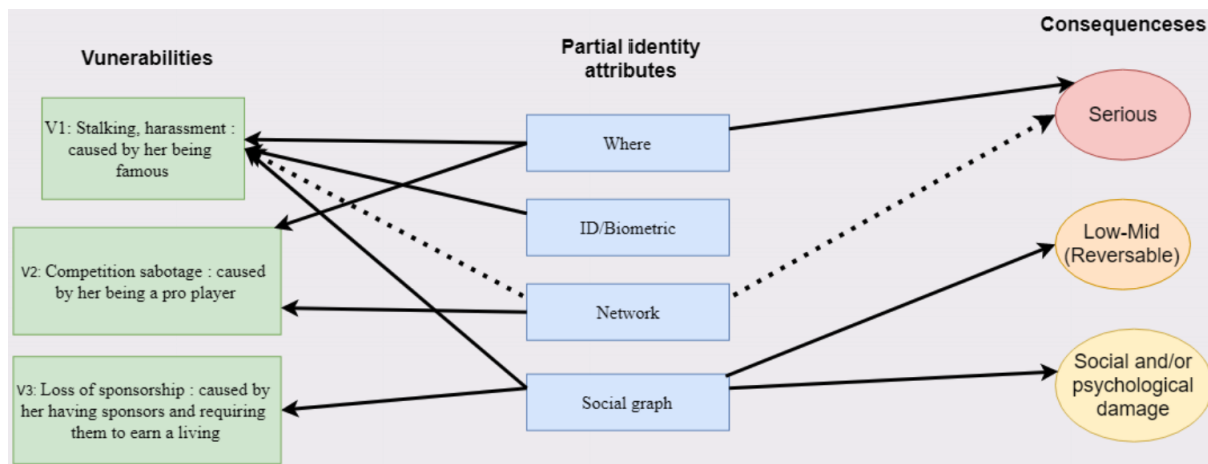
Vulnerabilities

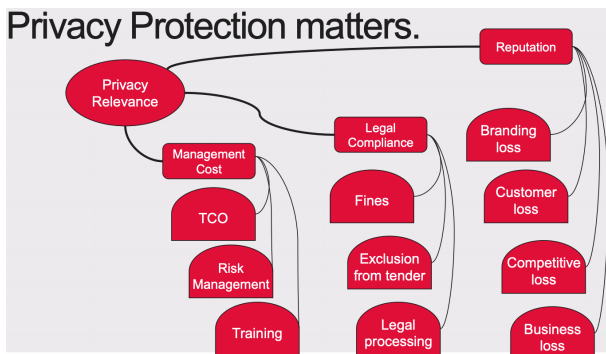
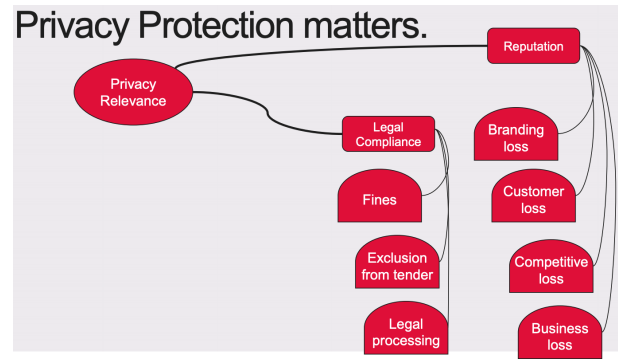
1. Stalking, harassment : caused by her being famous
 2. Competition sabotage : caused by her being a pro player
 3. Loss of sponsorship : caused by her having sponsors and requiring them to earn a living
- N.B for graph: Add one from ID to stalking, Add one from Network to Sabotage

Needs

- To be able to stay anonymous
- To not be spied upon
- For her career to continue.

5.5.2 Impact vs. Risk





Problem with "cost per privacy breach"

- Who pays the cost?
- Risk management usually is used by service providers, system owners, or in general businesses to minimize their own losses.
- Customers' losses, and data subject's losses are not necessarily losses for the system owner.
- Regulation (laws and fines) are often used to align data subject losses with corporate losses in case of corporate misbehavior.

5.6 Drawbacks

- Lack of quantified data (cost & occurrence of incidents, effectivity & cost of PET)
 - Legislation on mandatory reporting and breaches
- Much "expert guessing" necessary
 - Good for expert's hourly rates
 - Bad for scientific accuracy
- Lack of long-term privacy risk model (duality!)
- Good for scientists:
 - More research necessary
 - More research funding?
 - Opportunities for master thesis work

5.7 Summary Privacy Risk Assessment

- Privacy management is part of IT management
- Some of the business implications are not well researched
- Many of the economic parameters of PET and their usage are unknown
- Privacy-enhancing technology is available
- Often, focus is on risks to service providers, not end users
- However, all stakeholders and their investments are threatened by risk.

6 Lecture 6: Privacy and Security Management

Overview

- Introduction to security and privacy management
- Case study / group work: Smart factory for smart cars
- Controls and risk treatment
- Incident handling

6.1 IT security management is a horizontal activity

- Part of quality management (product and service quality depend on IT quality)
- Part of operations management (IT runs production)
- Part of procurement (security requirements when sourcing cloud services)
- Part of HR management (planning, recruiting, training, dispatching of staff)
- Part of facility management (physical security of IT components)
- Part of logistics (both on way in and on way out)
- Part of sales (web shops, digital procurement)
- Part of finances (payment, billing, taxation, customs)

Most departments and functions will have contact with IT security management.

6.1.1 Stakeholders

The Players

- The Board
- The CEO
- The ISMS Forum: CTO, CSO, DPO, Management, Product owners

The Process

- Establish/Upgrade controls
- Reporting and Monitoring
- Continued evaluation
- Corrective actions

The Subjects

- Humans
- Assets
 - Equipment
 - Networks
 - Applications
 - Information Stores

The Documents

- Policy
- Procedures for handling
 - * Assets
 - * Incidents
 - * People
- Detailed routines as appropriate

6.1.2 Organizing the ISMS

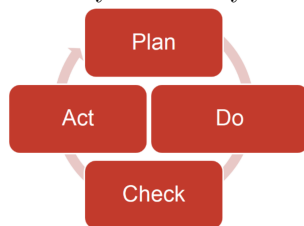
- Get management support & budget!
- Regular meetings (e.g. monthly) where incidents are analyzed and priorities get defined.
- Define triggers that cause re-assessment!

- Set up ISMS panel with participation of relevant roles:
 - Head of IT
 - Management
 - Head of Production
 - IT security managers

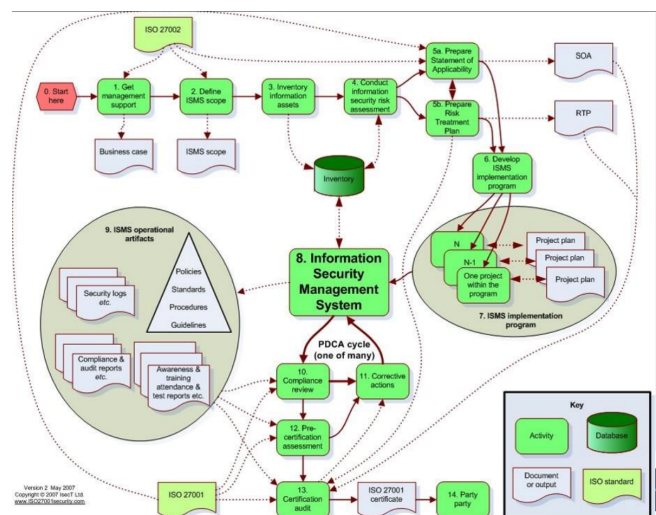
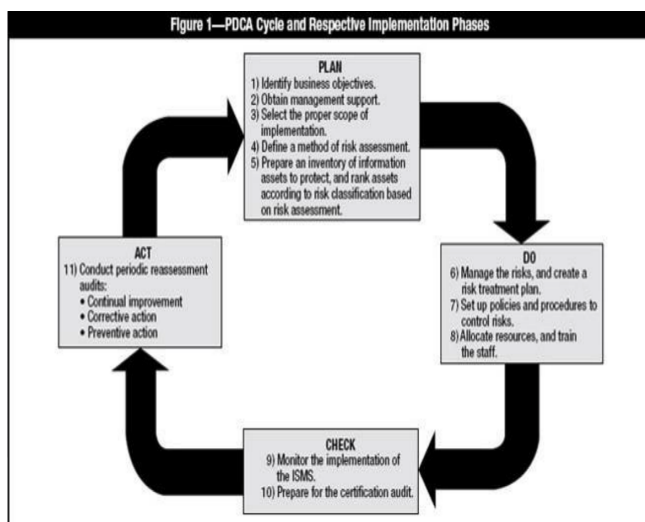
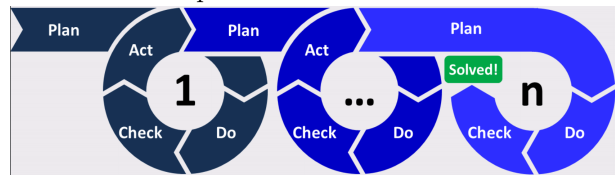
6.2 ISO 27000 security management

- A group of standard procedures and background documents.
- Unfortunately pay-for documents, even though the Swedish state pays for writing them. We'll have to use excerpts (to take or select (a passage) from a book, article, etc.).
- Many organizations train their staff in ISO27000, but do not aim for certification.
- Explains how security management works, how it is integrated into businesses, what it manages, and how risks and risk controls are found.
- An organization can get certified according to ISO27000 for complete and successful implementation of security management.

Continuous cyclic activity:



Continuous improvement over several rounds



6.3 14 Domains of ISO27001:2013 Annex A

A.5 - Information security policies
A.6 - Organization of information security
A.7 - Human resource security
A.8 - Asset management
A.9 - Access control
A.10 - Cryptography
A.11 - Physical and environmental security

A.12 - Operations security
A.13 - Communications security
A.14 - System acquisition, development and maintenance
A.15 - Supplier relationships
A.16 - Information security incident management
A.17 - Information security aspects of business continuity management
A.18 - Compliance

6.3.1 Information Security Incident Management

A.16.1 - *Management of information security incidents and improvements*

A.16.1.1 - Responsibilities and procedures
A.16.1.2 - Reporting information security events
A.16.1.3 - Reporting information security weaknesses
A.16.1.4 - Assessment of and decision on information security events
A.16.1.5 - Response to information security incidents
A.16.1.6 - Learning from information security incidents
A.16.1.7 - Collection of evidence

6.3.2 Human Resources Security

A.7.1 - *Prior to employment*

A.7.1.1 - Screening
A.7.1.2 - Terms and conditions of employment

A.7.2 - *During employment*

A.7.2.1 - Management responsibilities
A.7.2.2 - Information security awareness, education and training
A.7.2.3 - Disciplinary process

A.7.3 - *Termination and change of employment*

A.7.3.1 - Termination or change of employment responsibilities

6.4 Triggers for re-assessment /new PDCA cycle

- Regular update (e.g. bi-annual)
- Internal changes in infrastructure
- New software installed
- New suppliers
- Major staff changes or other corporate events (lay-offs, competence loss)
- Outsourcing to subcontractors
- Major software updates
- Changes in physical location
- Product updates or new products
- "World change": Newly discovered risks, hacking tools, attacks, crypto analysis

6.5 Finding controls for risks (case study)

6.5.1 Implementing controls

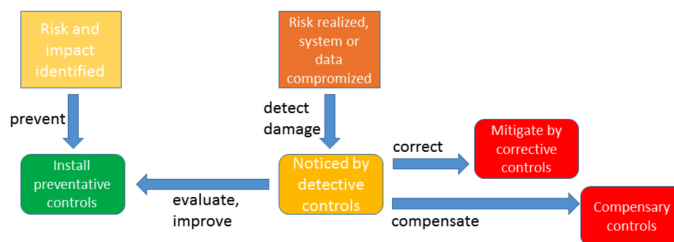
- Control selection based on identified risks.
- List-based specification of necessary controls.
- Selection and implementation of controls.
Remember: controls are technical or administrative!
- See example control list and checklist: "MAPPING TO ISO 27001 CONTROLS"

6.5.2 Risk treatment

- Reduction of risk by using controls that mitigate risks.
- Controls are implemented into infrastructures, procedures and resources
- Controls are chosen from control lists (catalogs from standards)
- Technical controls - administrative controls

6.5.3 Security and privacy controls

- To reduce or remove a risk we chose appropriate controls that treat risks.
- Choose e.g. privacy controls. Example: NIST 800-53 and Privacy Overlay.



6.5.4 NIST privacy controls

NIST draft Special Publication 800-53 on Security and Privacy Controls for Information Systems and Organizations is the specification of privacy and security controls for public offices in the United States. It contains an extensive collection of specified controls including appendices that show how to select controls that respond to various risk and impact levels. CNSS Privacy Overlays to NIST

On April 23, 2015, the Committee on National Security Systems (CNSS) published the Privacy Overlay to CNSS Instruction (CNSSI) 1253, "Security Categorization and Control Selection for National Security Systems." The Privacy Overlay is Appendix F, Attachment 6 to CNSSI 1253

The Privacy Overlay is comprised of four Privacy Overlays that identify security and privacy control specifications from NIST Special Publication (SP) 800-53, rev. 4 "Security and Privacy Controls for Federal Information Systems and Organizations" to protect personally identifiable information (PII), including protected health information (PHI), in National Security Systems (NSS) and reduce privacy risks to individuals throughout the information life cycle. It includes threat and impact specifications. <https://www.cnss.gov/CNSS/issuances/Instructions.cfm>

Privacy Control Family	PRIVACY CONTROLS	AR-5	Privacy Awareness and Training
		AR-6	Privacy Reporting
AP	Authority and Purpose	AR-7	Privacy-Enhanced System Design and Development
AP-1	Authority to Collect	AR-8	Accounting of Disclosures
AP-2	Purpose Specification	DI	Data Quality and Integrity
AR	Accountability, Audit, and Risk Management	DI-1	Data Quality
AR-1	Governance and Privacy Program	DI-2	Data Integrity and Data Integrity Board
AR-2	Privacy Impact and Risk Assessment	DM	Data Minimization and Retention
AR-3	Privacy Requirements for Contractors and Service Providers	DM-1	Minimization of Personally Identifiable Information
AR-4	Privacy Monitoring and Auditing	DM-2	Data Retention and Disposal

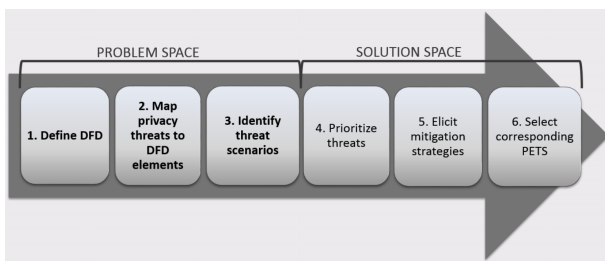
12-step process for "privacy by Design"

- OASIS method
- Is a PDCA cycle
- Includes risk analysis

From **OASIS Privacy by Design Documentation for Software Engineers (PbD-SE)**

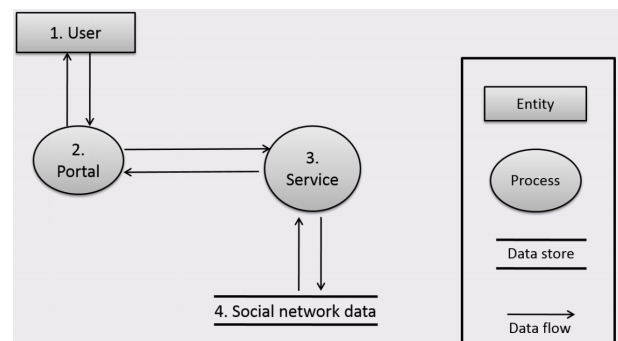


6.6 LINDDUN



LINDDUN.org

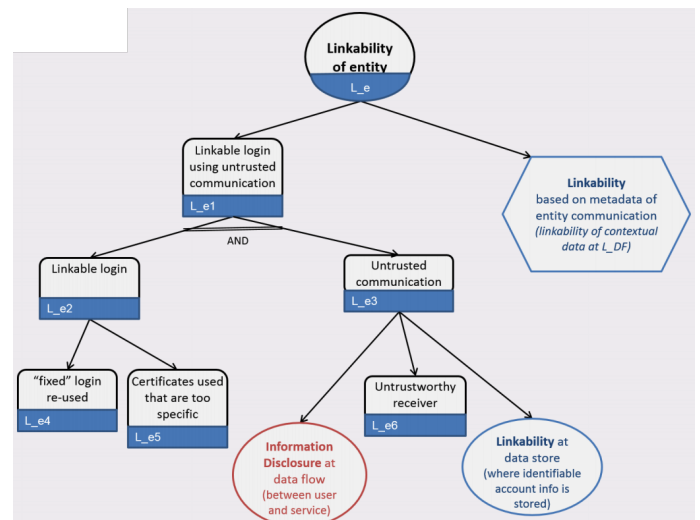
6.6.1 Data flow diagram



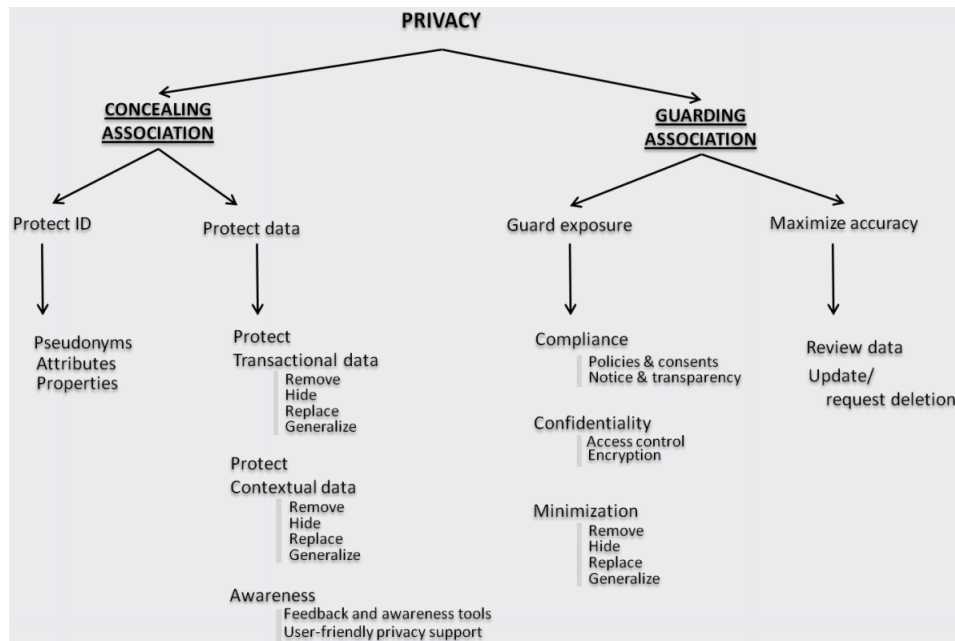
6.6.2 Threat trees

Threat categories:

- Linkability,
- Identifiability,
- Non-repudiation,
- Detectability,
- Disclosure of information,
- Unawareness,
- Non-compliance



6.6.3 Mitigation



6.7 Threat intelligence as input for risk assessment

- CERT services: Supranational, national, sector-wide, intra-organizational
- Reports from government security authorities, industry, academy, insurance industry
- Commercial data sources (examples): <https://breachlevelindex.com/>
Gardner webroot: https://www.gartner.com/imagesrv/media-products/pdf/webroot/issue1_webroot.pdf
McAfee threat intelligence exchange:
<https://www.mcafee.com/enterprise/en-us/products/threat-intelligence-exchange.html>
- Mandatory reporting & publishing duties, e.g. privacy breaches:
<http://www.informationisbeautiful.net/visualizations/worlds-biggest-data-breaches-hacks/>

6.8 Cost of information security incidents

- Examples from ENISA report on cost of incidents
- Privacy breaches and their cost
- Effect of various security measures

Figure 6: Average annualized cost by industry sector (millions) [16]

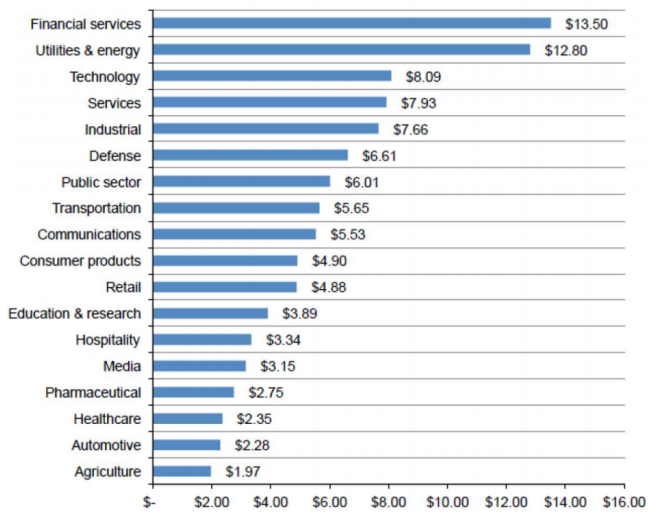


Figure 9: Percentage annualized cybercrime cost, by attack type [16]

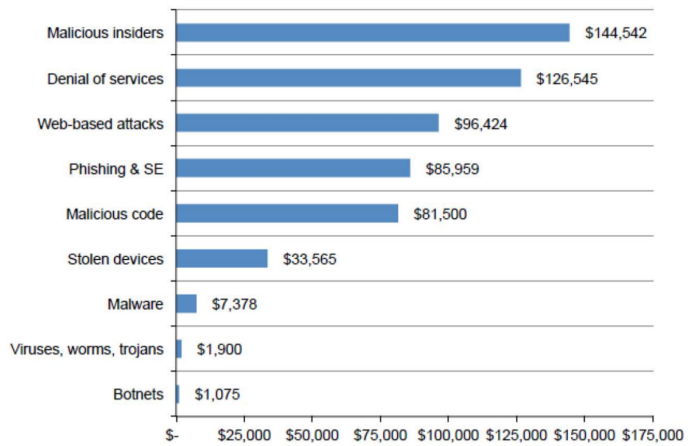


Figure 8: Attack/Threat types per CII sector (graphical view of Table 2)



Table 2: Attack/Threat types per CII sector

		Number of studies per sector									
Nr.	Attack / Threat	Public Administration	Energy	Health	Financial	ICTs	Transport	Water	Aerospace	Food	Chemistry
1	Malware	7	10	7	9	9	7	1	1	1	1
2	DoS/DDoS	10	8	8	11	11	8	1	1	1	—
3	Cyber Espionage	2	3	3	3	2	1	1	1	—	1
4	Web-Based Attacks	5	7	4	7	7	6	—	1	1	—
5	Insider Threat	7	4	6	8	7	3	—	1	1	—
6	Hacktivism	3	3	3	5	4	—	—	1	1	1
7	Malicious Code	5	6	5	7	7	6	—	—	—	—
8	Phishing	6	4	4	6	6	4	1	—	—	—
9	Web Application Attacks	5	2	4	4	4	2	1	—	—	—
10	Ransomware	3	1	3	2	2	1	1	—	—	—
11	Botnets	1	2	2	2	2	2	—	—	—	—
12	Critical Vulnerabilities	1	1	1	—	—	1	1	—	—	—

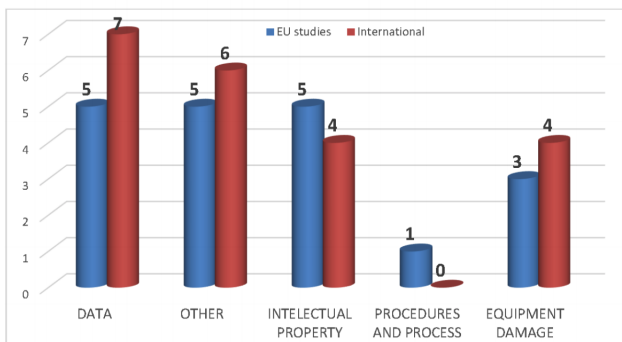
ENISA: The cost of incidents



KARLSTAD UNIVERSITY



Figure 10: Assets affected



Example: Business-side cost factors of privacy management

Privacy Office: Costs associated with dedicated staff, of-
fice overhead, travel and business equipment.

Policy & Procedures: Costs associated with the cre-
ation, review, publication and dissemination of the privacy
policy (and privacy notice when applicable).

Downstream Communications: Costs associated with
the communication and outreach activities for the privacy
program both within the company and to outside stake-
holders.

Training & Awareness: Costs associated with the edu-
cation of employees and other key company stakeholders
about the privacy policy, program and related concepts.

Enabling Technologies: Costs associated with technol-
ogies that help mitigate privacy risk, enhance responsible
information management, or protect the critical data in-
frastructure.

Employee Privacy: Costs associated with the protec-
tion of sensitive employee records, including health care
and OSHA claims.

Legal Activities: Costs associated with legal review and
counsel concerning the privacy program as well as legal de-
fence costs in the event of a privacy violation.

Audit & Control: Costs associated with the monitoring,
verification and independent audit of the privacy program,
including use of controlled self-assessment tools.

Redress & Enforcement: Costs incurred to provide
upstream communication of a privacy or data protection
breach to appropriate parties within the organization, in-
cluding the cost of investigation and collaboration with law
enforcement. In addition to the above cost center activi-
ties, the current research captured additional information

Figure 5. Per capita cost by industry classification
*Historical data are not available for all years
Measured in US\$

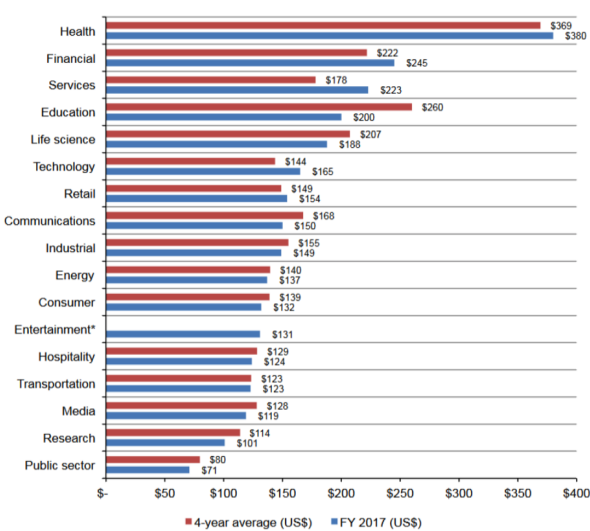
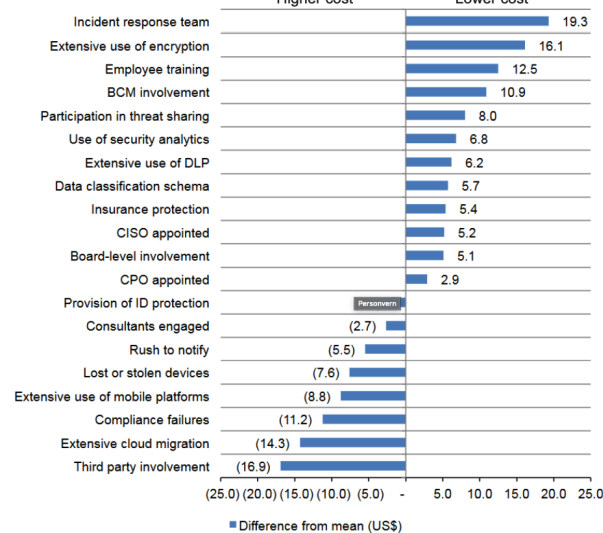


Figure 9. Impact of 20 factors on the per capita cost of data breach
Measured in US\$



6.9 Incident management: Definitions in ISO 27000

- Information security incident: An information security incident is made up of one or more unwanted or unexpected information security events that could possibly compromise the security of information and weaken or impair business operations.
- Information security incident management: Information security incident management is a set of processes that organizations use to deal with information security incidents. It includes a detection process, a reporting process, an assessment process, a response process, and a learning process.



Incident management cycle

6.9.1 Incident management

1. **Plan and prepare:** establish an information security incident management policy, form an Incident Response Team etc.
2. **Detection and reporting:** someone has to spot and report "events" that might be or turn into incidents;
3. **Assessment and decision:** someone must assess the situation to determine whether it is in fact an incident;
4. **Responses:** contain, eradicate, recover from and forensically analyze the incident, where appropriate;
5. **Lessons learned:** make systematic improvements to the organization's management of information risks as a consequence of incidents experienced.

Ponemon Institute, "2017 Cost of Breach Study" - Global Overview", 2017

6.9.2 Incident classification

<https://www.iso27001security.com/html/27035.html>

Incident: _____		Date: _____		
	Urgency	High	Medium	Low
Impact				
High				
Medium				
Low				

Classify and prioritize by assessing impact and urgency, then order all "red" Incidents according to company priorities (security policy, production, etc.).

6.9.3 Preparation of incident management

1. Establish information security incident management policy
2. Update information security and risk management policies
3. Create information security incident management plan
4. Establishing an Incident Response Team (CERT – Computer Emergency Response Team or CSIRT – Computer Security Incident Response Team)
5. Define technical and other support
6. Create information security incident awareness and training
7. Test and exercise the information security incident management plan
8. Document lesson learnt

ISO/IEC 27035-2:2016 Guidelines to plan and prepare for incident response

6.9.4 Summary of incident and risk management

- Incident management understands, contains and recovers from security incidents
- Incident management demands experts, resources and preparation
- Treatment of risks and their impact is an extensive process changing infrastructure and processes with controls that demands preparation, resources, knowledge and priority in corporate information security management.

Resource problem for smaller companies. Recommendation:

- Minimize IT complexity and personal data collection to the bare necessities.
- Stick to a particular purpose – more flexibility creates more complexity.
- Establish relationship with emergency response firms BEFORE incident happens.

6.10 Summary

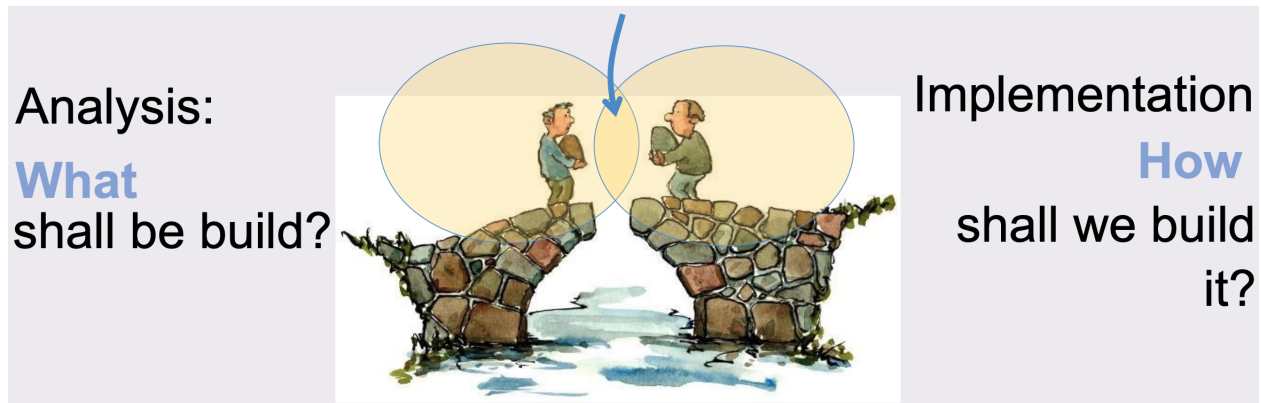
- IT security and privacy management manages risks related to data and systems.
- Risks cause disruption, direct cost and risk handling cost.
- IT security and privacy management is a complex process that involves many parts of an organization, their suppliers and the basic communication and IT infrastructures they use.
- Personal data is a special class of information assets that must be a part of the security management process.
Many privacy controls are ADMINISTRATIVE!
- Production or delivery of services is critically dependent on IT.
- IT security investments are investments that pay off by preventing and reducing incident cost.

7 Lecture 7: Privacy Engineering

Overview

- Software architecture
- Privacy Design strategies and tactics
- Privacy Patterns
- Dark Privacy Patterns

7.1 Architecting & Designing



7.2 Attempts to define software architecture

Many definitions.

Many definitions similar to IEEE standard 1471:

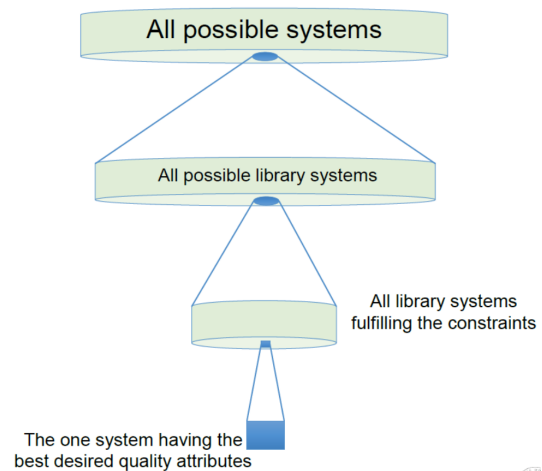
"the fundamental organization of a system embodied in its components, their relationships to each other and to the environment and the principles guiding its design and evolution."

7.2.1 What is Software quality?

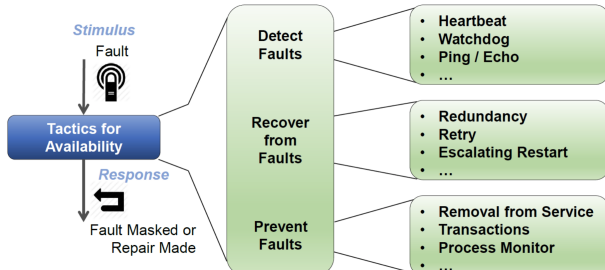
- Latin "qualitas": the nature/distinguishing characteristic of something
- Quality: "the degree of excellence of something"
- Quality attributes reflect the multiple dimensions of quality:
- A software can be great w.r.t. performance...and pretty bad w.r.t. maintainability
- Quality attributes are categorized and refined in quality models
- ISO 25010 defines a quality model with eight top level attributes
- Functional Suitability
- Performance Efficiency
- Compatibility
- Usability
- Reliability
- Security
- Maintainability
- Portability

7.2.2 What is driving the software architecture the most?

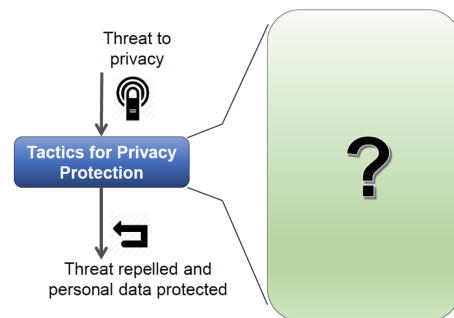
- Functional requirements?
 - Naah, any structure will do.
- Constraints?
 - Often imply quite easy design decisions
- Quality attribute requirements?
 - Most important drivers
 - Often competing and requiring trade-offs



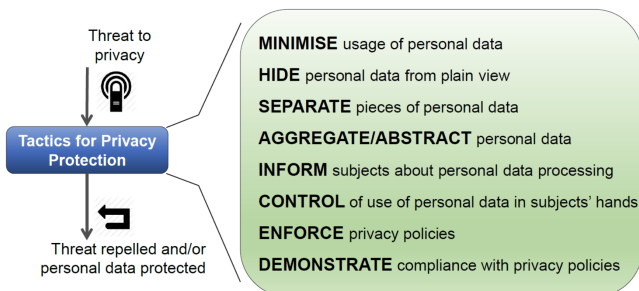
Example: Architectural tactics for availability



What we want to find out...

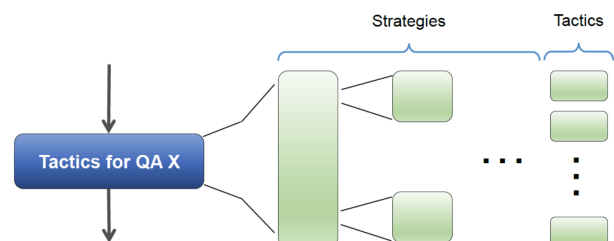


7.3 Overview of privacy design strategies



Strategies = Tactics?(!)

- Confusing terminology from two different communities:
 - Privacy design strategies from the privacy and security research community
 - Architecture tactics for privacy protection from the software architecture community
- We use them synonymously



7.3.1 Minimize

"The amount of personal data that is processed should be restricted to the minimal amount possible."

- Is the amount of personal data collected justified by the purpose?
- Is there another way of fulfilling the same purpose with less personal data?

Examples of implementation

- Use of pseudonyms in a system because there is no need for persons' real names

7.3.3 Separate

"Personal data should be processed in a distributed fashion, in separate compartments whenever possible."

- Makes it harder to create full profiles of persons based on their personal data
- Prefer distributed processing over centralized processing
- Prefer local processing over remote processing

Examples of implementation

- Storing customer contact information and purchase information in separate databases

7.3.5 Inform

"Data subjects should be adequately informed whenever personal data is processed."

Inform data subjects about

- Which of their personal data is processed by which means for which purpose
- The security mechanisms used to protect their personal data
- Third parties with which data is shared
- Their data access rights

Examples of implementation

- Provide a clear, understandable privacy policy

7.3.2 Hide

"Any personal data, and their relationships, should be hidden from plain view."

- Is personal data stored/transported/etc "as it is" or is it, in some way, transformed such that it cannot easily be used by others
- Data in plain view is easier to abuse
- Who the "others" are, depends on the usage context

Examples of implementation

- Anonymization or encryption of data

7.3.4 Aggregate/Abstract

"Personal data should be processed at the highest level of aggregation and with the least possible detail in which it is still useful."

- Process personal data at the level of detail that is absolutely necessary (and not in more detail)
- Aggregate data over groups of individuals, over groups of attributes, over time, ...

Examples of implementation

- Age ranges or regional categories instead of birthday and address in surveys

7.3.6 Control

"Data subjects should be provided agency over the processing of their personal data."

- Provide appropriate means to data subjects to exert their data protection rights
- Provide appropriate means to data subjects for deciding whether or not to use a system and for controlling the processing of personal data

Examples of implementation

- Notifications of desired access rights of apps
- Customizable privacy settings in, e.g., social network systems
- Means to execute subjects' right to be forgotten

7.3.7 Enforce

"A privacy policy compatible with legal requirements should be in place and should be enforced."

- Create, maintain, and update a privacy policy
- A privacy policy accounts for technical controls and organizational controls to privacy protection
- It should cover the full lifecycle of a system

Example of implementation

- Access control systems

7.3.8 Demonstrate

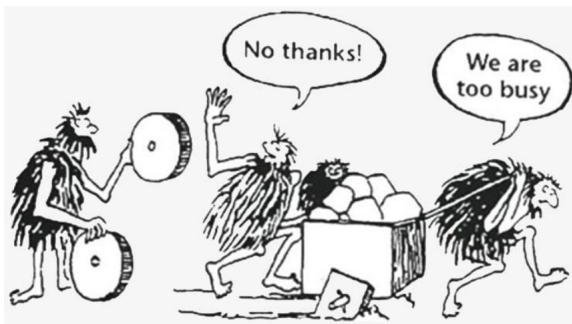
"The data controller must be able to demonstrate compliance with the privacy policy and any legal requirement."

- Be always able to show how the privacy policy in place is implemented
- Explicitly required by the GDPR!

Example of implementation

- Publish a recent audit certificate confirming compliance

7.4 Privacy Design Patterns

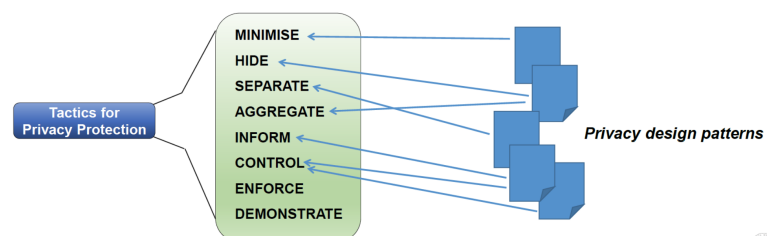


7.4.1 Description of patterns

- Name
 - Context: The situation/class of system in which the pattern can be applied
 - Problem: Description of what the pattern tries to solve, often express as the forces that it tries to balance
 - Solution: description of the structure, i.e. configuration of elements that solves the problem and how they interact
- Often added categories
 - Summary of pattern
 - Goals: what is achieved by applying the patterns
 - Constraints and consequences: which benefits and potential disadvantages has the patterns
 - Motivating example
 - Known uses.

What are privacy design patterns?

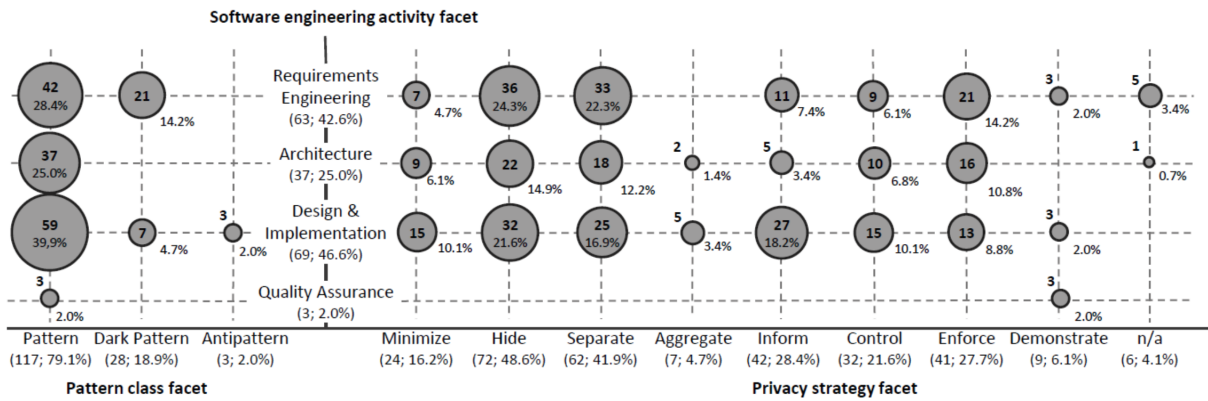
According to the previous definition: a general, *reusable software design solution* to a *common privacy protection problem* within a given context.



7.4.2 Location Granularity

- Context: A service collecting location data about a user.
- Problem
 - Many services require location-based data
 - Too much location information may harm user's privacy
- Solution
 - Introduce different levels of precision of geographical data
 - Choose most coarse-grained level
- Example
 - Weather app might still be precise enough based on ZIP-based location
- Applied strategy
 - Abstract

7.4.3 Survey of privacy design patterns



Survey of pattern literature. Snowballing, resulting classified set: 49 articles.

Lenhard, J., Fritsch, L., & Herold, S. (2017, August). A literature study on privacy patterns research. In 2017 43rd Euromicro Conference on Software Engineering and Advanced Applications (SEAA) (pp. 194-201). IEEE.

7.5 Dark Patterns - implementing the dark side

What are privacy dark patterns?

- Recap:** privacy patterns are general, *reusable software design solutions to common privacy protection problems* within a given context.
- Privacy dark patterns are general, recurring software design solutions that constitute *common privacy "infringements"* within a given context.
- Not to be confused with anti-patterns

7.5.1 Forced registration

- **Context:** Any service technically *not* requiring personal accounts
- **Description:**
 - User wants to use some functionality that is only accessible after registration
 - The registration is technically unnecessary but gives the service provider access to the user's personal data
- **Effect:**
 - Users register with service provider.
 - Allows provider to track user.
 - Sloppy configuration of privacy settings is likely.
- **Example:**
 - Numerous webshops

7.5.2 Dark strategies

Privacy design strategies vs Dark pattern strategies

MAXIMISE: use more personal data than required
PUBLISH: personal data is not hidden
CENTRALIZE processing of personal data
PRESERVE personal data and its details
OBSCURE personal data processing
DENY subjects control over their data
VIOLATE privacy policies
FAKE compliance with privacy policies

MINIMISE usage of personal data
HIDE personal data from plain view
SEPARATE pieces of personal data
AGGREGATE/ABSTRACT personal data
INFORM subjects about personal data processing
CONTROL of use of personal data is subjects' hands
ENFORCE privacy policies
DEMONSTRATE compliance with privacy policies

7.5.3 Survey excerpt: Privacy dark patterns

- Privacy Zuckering
- Bad Defaults
- Forced Registration
- Hidden Legalese Stipulations
- Immortal Accounts
- Address Book Leeching
- Shadow User Profiles.

Three of these dark patterns are directly related to identity management: Forced Registration, Address Book Leeching, and Shadow User Profiles.



7.6 Pattern collection method

- Patterns have been observed while using social media platforms and while surfing the web through TOR.
- Access through TOR browser, alternative access with Internet Explorer to determine TOR discrimination tactics' presence.

Published in: Fritsch, L. (2017). Privacy dark patterns in identity management. In Open Identity Summit (OID), 5-6 october 2017, Karlstad, Sweden. (pp. 93-104). Gesellschaft für Informatik.

7.6.1 Privacy dark pattern 1: Fogging identification with security

Summary: While asking for identity attributes, the requesting data collector obscures the purpose of the acquisition of additional identity attributes by claiming increased security for the contributing user.

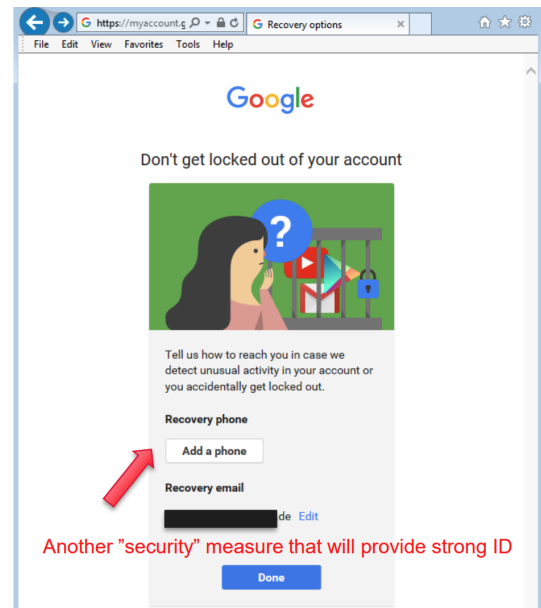
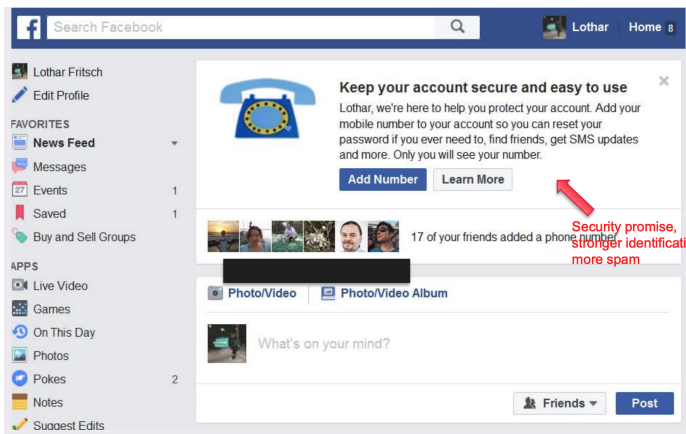
Context: On-line social media, apps, and general on-line services with user profiles or user accounts deploy this dark pattern.

Examples/Known Uses: This dark pattern has frequently been seen when logging into services provided by Google and by Facebook. It has been seen on LinkedIn and other social media.

Related Patterns: Forced registration, shadow user profiles.

Strategies: MAXIMIZE, CENTRALIZE, OBSCURE.

Countermeasures: Ignore request, skip, enter fake data, provide honeypot data, use obfuscation tools.



7.6.2 Privacy dark pattern 2: Sweet seduction

Summary: On-line services ask for additional personal data that is not necessary to interact with the service. The requested data is promised to remain "invisible", or alternatively to remain governed by end user policy. The newly entered information is used to amend user profiles, and to pursue more targeted business (which is not mentioned on the collection screen).

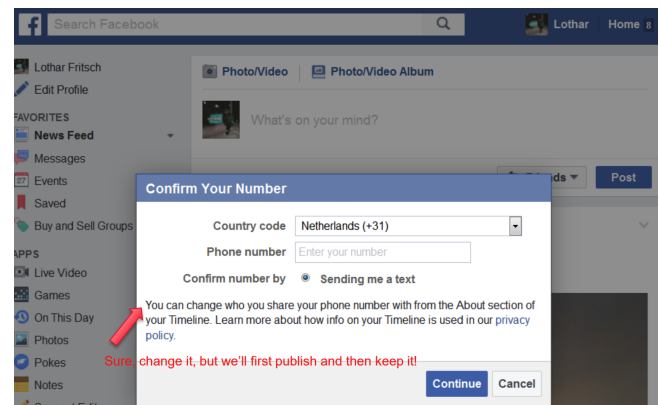
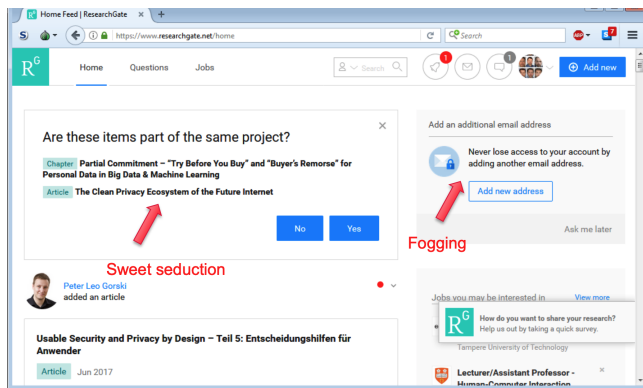
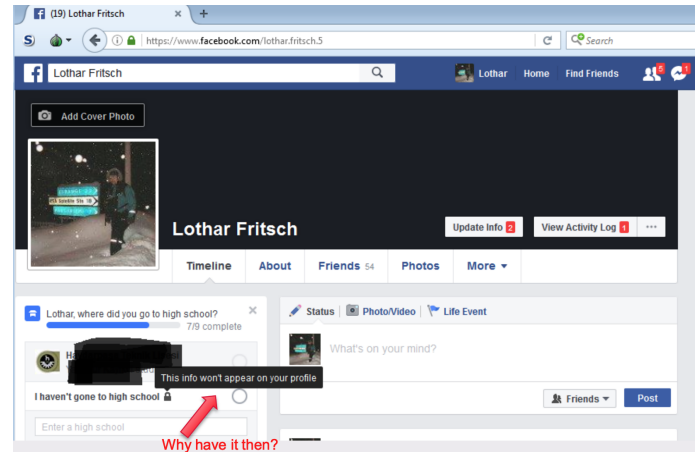
Context: The pattern has been observed as part of on-line social media that base their user identity management on profiles that collect identity attributes.

Examples/Known Uses: Facebook frequently applies the Sweet seduction pattern. Users are motivated to reveal their school information to Facebook while being promised that the information remains invisible. Upon requesting verified phone numbers, Facebook promises the user governance of how the phone number is used with an opt-out model.

Related Patterns: Privacy Zuckering, shadow user profiles.

Strategies: CENTRALIZE, OBSCURE, MAXIMIZE, PUBLISH

Countermeasures: Refuse data entry, provide fake data.



7.6.3 Privacy dark pattern 3: You can run but you can't hide.

Summary: Access to services is denied based on the fact that the accessing IP address is a known TOR exit node. The reason for denial is provided, or random error messages are given. Occasional multi-factor authentication is requested.

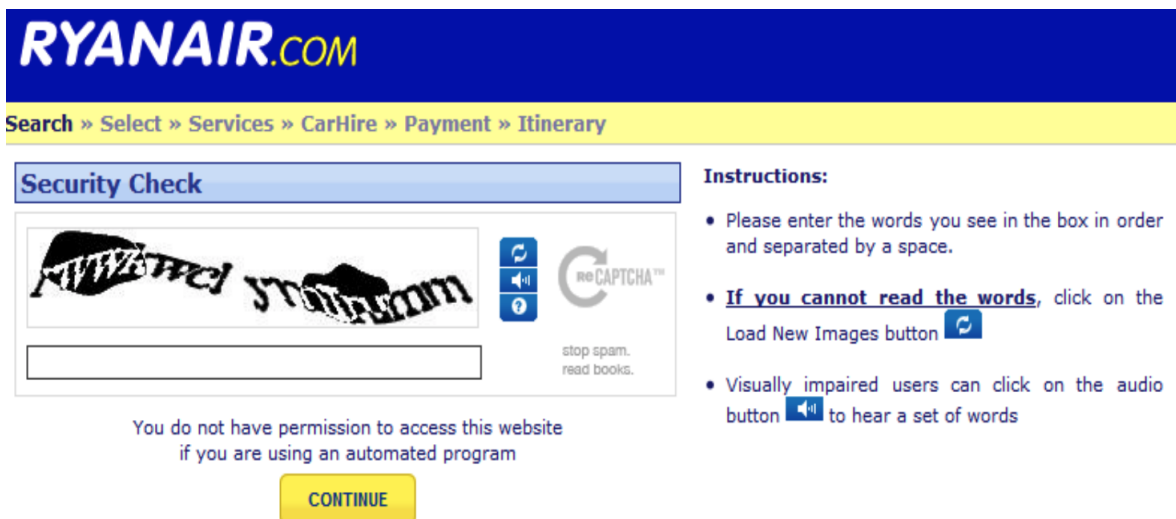
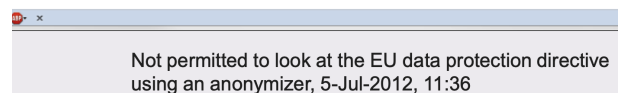
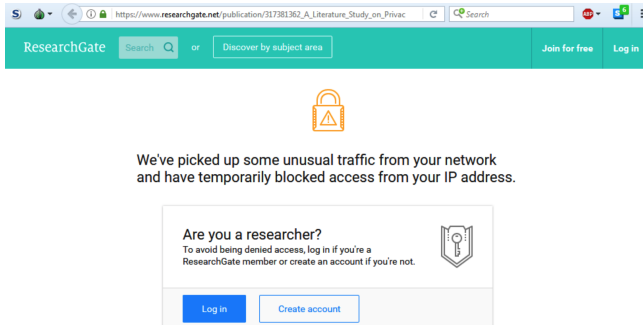
Context: This dark pattern is observed with e-commerce web sites, government web sites, payment web sites, blog web sites and many other on-line service providers.

Examples/Known Uses: Numerous examples collected. Among them Google, Skype, the European Union and SAP.

Related Patterns: -

Strategies: DENY, MAXIMIZE.

Countermeasures: Use different anonymizer, VPN service, revert to paper-based business transactions to generate cost, boycott service. Complain to business managers about denied service.



Impossible captcha, 29-Aug-2012, 10:55



REGISTER

The IP address you are using is registered to an anonymous proxy.
To access our secure pages you must use the IP address
automatically assigned by your Internet Service Provider.

[Cancel](#)



Problem with your payment

[Less info](#)

Unfortunately, your payment failed, but don't worry,
we didn't deduct any money from your card.

Here are your order details:

- Skype Name: mobileslebenundarbeiten
- Total amount: NOK80.00
- Transaction date: Jun 26, 2014
- Order number: 6806000000624190207
- Order status: Refused

Why was my payment refused?

Reasons for your card payment failing can be:

1. You entered the wrong details. Make sure you have the correct details and try again.
2. You didn't have enough money on your card. Make sure you have enough money before you try again.
3. You might be using an anonymous proxy or proxy server to access the internet, which we don't allow during the purchase process.
4. Skype is always doing its best to protect you from any kind of fraud. Sometimes this can cause perfectly legitimate purchases to be refused.

Learn about subscriptions

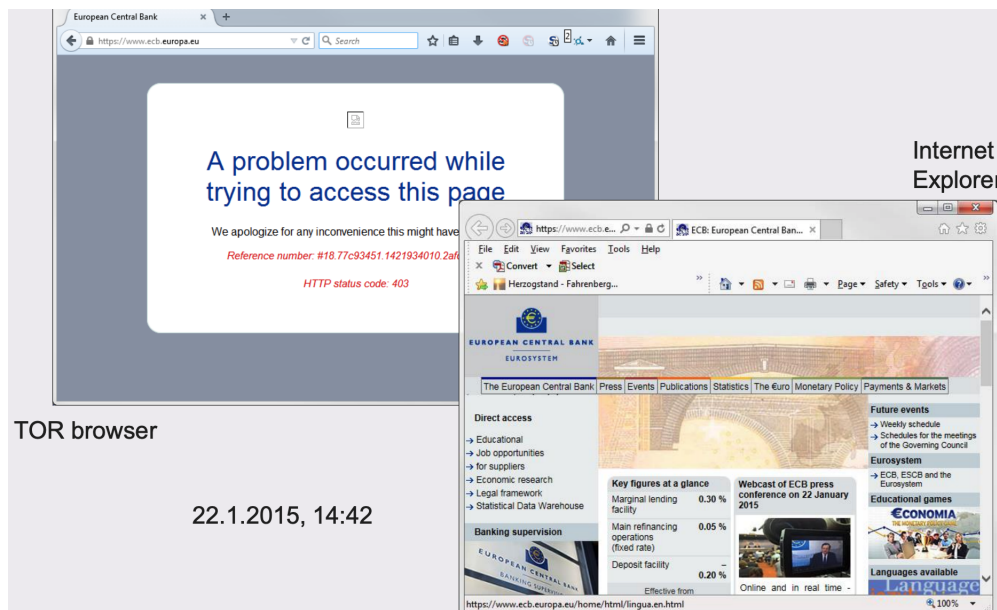


If you call phones regularly, you'll get the best rates with a subscription. Pay monthly for minutes to a destination of your choice.

[Learn more about subscriptions](#)

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Skype collects your IP upon payment - 07.03.2014, 11:23



7.7 Summary

- Patterns are helpful when implementing architectural goals.
- They provide proven solutions to requirements.
- There are dark patterns, too!